



County Offices  
Newland  
Lincoln  
LN1 1YL

21 September 2016

**Overview and Scrutiny Management Committee**

A meeting of the Overview and Scrutiny Management Committee will be held on **Thursday, 29 September 2016 at 10.00 am in Committee Room One, County Offices, Newland, Lincoln, LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Tony McArdle', written over a horizontal line.

Tony McArdle  
Chief Executive

**Membership of the Overview and Scrutiny Management Committee (17 Members of the Council and 4 Added Members)**

Councillors P J O'Connor (Chairman), Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, A J Jesson, C E D Mair, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange, Mrs C A Talbot and R Wootten

**Added Members**

Church Representatives: Mr S C Rudman and Mr P Thompson

Parent Governor Representatives: Mrs P J Barnett and Dr E van der Zee



**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE AGENDA  
THURSDAY, 29 SEPTEMBER 2016**

<b>Item</b>	<b>Title</b>	<b>Pages</b>
<b>1</b>	<b>Apologies for Absence/Replacement Members</b>	
<b>2</b>	<b>Declaration of Members' Interests</b>	
<b>3</b>	<b>Minutes of the meeting held on 28 July 2016</b>	5 - 14
<b>4</b>	<b>Chairman's Announcements</b>	Verbal Report
<b>5</b>	<b>Consideration of Call-Ins</b> <i>(To consider Call-Ins, should any be received)</i>	Verbal Report
<b>6</b>	<b>Proposal for Scrutiny Reviews</b> <i>(To consider proposals for scrutiny reviews, should any be received)</i>	Verbal Report
<b>7</b>	<b>Consideration of Councillor Calls for Action</b> <i>(To consider Councillor Calls for Action, should any be received)</i>	Verbal Report
<b>8</b>	<b>Devolution</b> <i>(To receive a report from the Devolution Programme Manager relating to Devolution)</i>	To Follow
<b>9</b>	<b>Revenue and Capital Budget Monitoring Report 2016/17</b> <i>(To receive a report by the County Finance Officer which invites the Committee to consider a report on the Revenue and Capital Budget Monitoring Report 2016/17, which is due to be considered by the Executive on 4 October 2016)</i>	15 - 26
<b>10</b>	<b>Council Business Plan 2016 - 2017 Performance Report, Quarter One</b> <i>(To receive a report from the Devolution Programme Manager, which invited the Committee to review, scrutinise and comment on the Quarter 1 performance)</i>	27 - 60
<b>11</b>	<b>Update on Review of Scrutiny Working Group</b> <i>To receive a verbal update from the Head of Democratic Services and Statutory Scrutiny Officer on the work of the Review of Scrutiny Working Group)</i>	Verbal Report
<b>12</b>	<b>Overview and Scrutiny Work Programme</b> <i>(To receive a report from the Head of Democratic Services and Statutory Scrutiny Officer, which enables the Overview and Scrutiny Management Committee to consider both its own work programme and the scrutiny committee work programmes for 2016/17)</i>	61 - 86

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**Please note:** for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

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[www.lincolnshire.gov.uk/committeerecords](http://www.lincolnshire.gov.uk/committeerecords)



## OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE 28 JULY 2016

### **PRESENT: COUNCILLOR P J O'CONNOR (CHAIRMAN)**

Councillors Mrs A M Newton (Vice-Chairman), C J T H Brewis, A Bridges, Mrs J Brockway, M Brookes, P M Dilks, R L Foulkes, A G Hagues, C E D Mair, C E H Marfleet, Mrs M J Overton MBE, R B Parker, C L Strange and R Wootten.

### **Added Members**

Church Representatives: Mr S C Rudman.

Councillor D McNally was also in attendance.

Officers in attendance:-

Simon Challis (Strategic Development Officer), Simon Evans (Health Scrutiny Officer), David Forbes (County Finance Officer), Michelle Grady (Head of Finance (Communities)), Andy Gutherson (County Commissioner for Economy and Place), Cheryl Hall (Democratic Services Officer), David Hickman (Environment Commissioner), Steve Houchin (Head of Finance (Adult Care)), Tracy Johnson (Senior Scrutiny Officer), Claire Machej (Head of Finance (Corporate)), Daniel Steel (Scrutiny Officer), Tony Warnock (Operations and Financial Advice Manager), Nigel West (Head of Democratic Services and Statutory Scrutiny Officer) and Richard Wills (Executive Director, Environment and Economy).

### **22 APOLOGIES FOR ABSENCE/REPLACEMENT MEMBERS**

Apologies for absence were received from Councillors A J Jesson and Mrs C A Talbot and Added Members Mrs P J Barnett, Mr P Thompson and Dr E van der Zee.

### **23 DECLARATION OF MEMBERS' INTERESTS**

No interests were declared.

### **24 MINUTES OF THE MEETING HELD ON 30 JUNE 2016**

### **RESOLVED**

That the minutes of the meeting held on 30 June 2016 be approved and signed by the Chairman as a correct record.

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE****28 JULY 2016**25 CHAIRMAN'S ANNOUNCEMENTS

The Chairman advised the Committee that at the meeting of the Executive held on 5 July 2016, consideration was given to the report concerning 'Developing a model for the charging of Lincolnshire County Council services to schools', which had been considered by the Scrutiny Committee at its meeting on 30 June 2016.

The Chairman stated that he was given the opportunity to present the Scrutiny Committee's views on the report to the Executive.

26 CONSIDERATION OF CALL-INS

No Call-Ins had been received.

27 PROPOSAL FOR SCRUTINY REVIEWS

No Scrutiny Reviews had been received.

28 CONSIDERATION OF COUNCILLOR CALLS FOR ACTION

No Councillor Calls for Action had been received.

29 REVIEW OF FINANCIAL PERFORMANCE 2015/16

Consideration was given to a report by the Chief Finance Officer, which invited the Committee to consider a report on the Review of Financial Performance 2015/16, which would be considered by the Executive at its meeting on 6 September 2016.

The Chief Finance Officer presented the report to the Committee, which described the Council's financial performance for 2015/16; identified and explained the variances from the Council's revenue and capital budgets; made proposals on the carry forward of over and under spendings into the current financial year; and reported prudential and financial performance indicators for 2015/16. It highlighted that the report, and any comments of the Scrutiny Committee, would be presented to the Executive at its meeting on 6 September 2016.

Members were provided with an opportunity to ask questions, where the following points were noted: -

- The impact of business rate appeals could be a significant risk to councils, but business rate income was a complex topic and would merit consideration in its own right;
- A councillor commented that prior to the setting of the 2015/16 budget, it was widely reported that it would be a challenging year. However, an underspend of £20 million (County Council budget, net of school budget) had occurred. The councillor felt that improved budget monitoring during the course of 2015/16 would have enabled the Council to use identified underspends to deliver improved services;

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- It was felt that if certain information technology systems in the capital programme had been implemented sooner, the County Council could have achieved savings;
- With the exception of the items listed in paragraph 1.77 of the report [proposed transfer of funds to reserves], it was noted that no executive directors had submitted any bids to carry forward underspends in excess of 1%, on the basis that executive directors understood the overall financial challenges facing the County Council and they had not identified any special circumstances, other than those items in paragraph 1.77, to merit making a bid for funding over and above the 1% limit;
- It was suggested that more information should have been included in the report to the Executive on how the underspends of up to 1%, representing £4.295 million (referred to in paragraph 1.76 of the report) had been allocated;
- In relation to the allocation of funds from underspends up to 1% (paragraph 1.76 of the report), Members were advised that it was a matter for each executive director, in consultation with the relevant Executive Councillor, to determine how these funds would be allocated;
- In relation to the proposal to add £0.498 million to reserves for Civil Parking Enforcement (paragraph 1.77 of the report), it was understood that the reserve funds would be used to provide closed circuit television to support parking enforcement activity, and could not be used for other activities, but further clarification would be required on whether under the relevant legislation, the bid for a street lighting reserve of £100,000 (paragraph 1.77 of the report) could be funded from it;
- Approximately £4.5 million had been raised by the Council Tax increase of 1.9% for 2015/16;
- It was noted that the Disability Facilities Grant (DFG) had been passed to the County Council as part of the Better Care Fund since 2015/16. The responsibility for the approval of the Better Care Fund rested with the Lincolnshire Health and Wellbeing Board. In 2015/16, the full Better Care Fund identification of allocated DFG had been transferred to district councils. A higher element of DFG had been identified in the Better Care Fund for 2016/17, but no district council had received a lower level of DFG funding than under the previous system;
- The capital programme underspend on broadband was a concern and there was a risk that broadband would not be delivered to an adequate level and might require additional funding in the future. The Overview and Scrutiny Management Committee would consider progress with broadband as part of its next regular update on the topic;
- A councillor commented that an overall underspend of 3% of the Council's total budget was not excessive, and the Executive and the executive directors should be congratulated for managing the budget in challenging circumstances;
- Another councillor commented that the overall budgetary position of the County Council was good;
- The reported underspend of £18.802 million on the schools budgets was a cumulative total, meaning it was inclusive of previous year underspends, and did not solely relate to the 2015/16 financial year;

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- Executive directors actively monitored budgets. For example, one executive director had taken action during 2015/16 to manage a potential overspend, by reallocating funds within the directorate. Executive directors continued to monitor budgets, and data from the in-year monitoring of the 2016/17 budget was a factor in setting the budget for 2017/18;
- The Committee concluded that it would like to see more information on budget monitoring considered by overview and scrutiny committees during the course of the year, including consideration by the Overview and Scrutiny Management Committee;
- The Committee also recorded that it would look forward to improved financial information in the current year to enable underspends to be identified sooner, rather than being reported after the end of the financial year;
- An underspend of £20 million (County Council budget, net of school budget) in 2015/16 might be a relatively small percentage of the County Council's budget. However, for a district council, this sum would be substantial. The County Council needed to ensure that appropriate explanations were given to the public for this level of underspend;
- The Council's overall budget strategy was on course and there was no need for the County Council to change its approach.

Upon putting the recommendations in the report to the vote it was:

**RESOLVED**

(1) That the Committee supports the four recommendations in the report to the Executive.

(2) That the above comments be passed onto the Executive for its consideration.

Councillors P M Dilks and R B Parker requested that their votes against supporting the recommendations were recorded.

**30 EAST LINDSEY LOCAL PLAN**

Consideration was given to a report by the Environment Commissioner, which provided the Committee with information on the East Lindsey District Council draft Local Plan.

The Committee was invited to endorse the proposals made within the report, which would inform the position the County Council takes with regard to its engagement with its partners during public consultation on the draft East Lindsey Local Plan.

The County Commissioner for Economy and Place presented the report to the Committee and in doing so, highlighted that the Council had sought to engage with East Lindsey District Council in the development of its Local Plan, but believed that there were a number of outstanding areas where further debate was desirable if the draft Local Plan was to take account of national policy developments since 2010, and if it was to be sufficiently robust for submission for the Examination in Public process.



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Members of the Committee, and a Local Member who was observing the meeting (*the Local Member wished it be noted that he was a Member of East Lindsey District Council and a North Somercotes Parish Councillor*), were provided with an opportunity to ask questions, where the following points were noted: -

- Members highlighted that a revised, effective and up-to-date local plan for East Lindsey was urgently required and the current proposals would need additional work and support to ensure they were fit for purpose;
- The Committee supported the work undertaken so far to engage with East Lindsey District Council in the development of its Local Plan, and highlighted that further engagement and communication were needed to achieve a positive outcome;
- The Committee expressed concerns regarding the implications on future school demand given the levels of engagement with Local Education Officers during the development of the plan. This included the urgent need for joint working on the development of an appropriate projected education model to aid in ensuring a sustainable pupil population as part of future development and growth. General concerns were raised regarding this issue and it was therefore suggested that the Children and Young People Scrutiny Committee scrutinised this matter further;
- It was requested that the Committee revisited the South East Lincolnshire Local Plan, as additional land had been incorporated in the draft local plan during the consultation phase which may be of interest to the Committee;
- Further to the above, the Committee highlighted the need to continue to review all Lincolnshire Local Plans throughout their consultation periods to ensure the information remains current, relevant and appropriate;
- The Committee highlighted significant concerns in relation to the proposals for new developments with low numbers of dwellings across multiple sites as these would not help secure the vital s106 contributions to support sustainable school provision;
- The Committee queried whether the level of communication and engagement between Lincolnshire County Council and East Lindsey District Council throughout the process leading up to the consultation on the draft Local Plan had been sufficient;
- Members highlighted that the proposed locations for Traveller sites within the current Draft Local Plan consultation needed additional thought to ensure sites were appropriately placed to have minimal impact on growth and future development of the costal economy;
- The Committee highlighted concerns regarding the volume of new housing allocations in East Lindsey in relation to the published Greater Lincolnshire growth targets, and whether the number of new homes proposed was adequate or ambitious enough in the context of promoting local growth;
- The Committee highlighted the need for ambitious growth to release funding to address current and future infrastructure concerns. Horncastle was given as an example where extra housing could lead to potential investment in additional Highways infrastructure, such as a bypass;
- The Committee highlighted concern that the current draft Local Plan did not appear to include a practical Infrastructure Delivery Plan and that the detailed assessments which had been undertaken in relation to the transport network, had

not been taken into account in arriving at draft conclusions regarding potential levels of growth and development required;

- The Committee highlighted the need to move away from the idea that some communities were unsustainable, as the purpose of a local plan was to look at future planning and development of areas that could receive a significant boost to growth and infrastructure. The Committee also highlighted the need to encourage and promote local business development as a key part of effective local planning;
- The Committee suggested that representatives from East Lindsey District Council be invited to attend a future meeting to discuss the current situation and how this could be progressed to a positive outcome;
- The Committee highlighted concern in relation to some of the evidence used as part of the current Draft Local Plan. Members asked officers to continue to work with East Lindsey District Council to work through these points and ensure the most appropriate and current information formed the basis of the Local Plan;
- A Local Member highlighted the need for the East Lindsey Local Plan to support growth of the coastal economy and facilitate improving the aspirations for young people. The Local Member also highlighted that the current draft Local Plan put too much emphasis on affordable housing in coastal areas and stressed the need for a balance of affordable and open market housing; and
- The Committee highlighted the need for more engagement to be undertaken as part of the wider consultation on the draft Local Plan and a greater level of co-operative working as exists with the South East and Central Lincolnshire Local Plans.

#### RESOLVED

That the comments of the Committee be submitted to East Lindsey District Council, as the Overview and Scrutiny Management Committee's response to the consultation for the East Lindsey Local Plan.

#### 31 COMBINED AUTHORITY - SCRUTINY ARRANGEMENTS

Consideration was given to a report by the Head of Democratic Services and Statutory Scrutiny Officer, which set out the requirement for the Greater Lincolnshire Combined Authority to establish overview and scrutiny arrangements and sought views from the Committee on those arrangements.

During discussion on the content of the report, the following points were noted: -

- The Committee felt there was a need for scrutiny arrangements to be established in shadow form to scrutinise the work of the shadow joint committee of leaders from the ten constituent authorities;
- The provisions in the Scheme closely mirrored the legal requirements set out in Schedule 5A of the Local Democracy, Economic Development and Construction Act 2009. However, one element where there was a degree of discretion was whether the chairman should be an elected member of one of the Constituent Councils who was not a member of a registered political party of which the Mayor was a member or an independent person. However, a

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councillor commented that this did not take into consideration political coalitions;

- It was highlighted that under the draft Order, a majority of an Overview and Scrutiny Committee must be members of the Constituent Councils. The implication of this was that some members may be drawn from outside the Constituent Councils. Members felt that any non-elected members should only be allowed to vote on matters relevant to them;
- Members were advised that as the shadow joint committee was exercising Executive functions on behalf of the constituent authorities, current arrangements allowed for the leader of each authority to be held to account by their own scrutiny process. However, the Committee stated that although this was possible, they would only be scrutinising one tenth of the shadow committee. Therefore, it was reiterated that there was a need for shadow scrutiny arrangements to be established in the interim;
- A Member suggested that both maintained schools and academies should be presented on the shadow scrutiny committee; and
- It was suggested that the Chairman should invite the Leader of the Council to the next meeting of the Committee on 29 September 2016 to discuss the work of the shadow joint committee. It was also suggested that the Chairman should write to the other nine authorities seeking their views on the proposal to establish shadow scrutiny arrangements.

**RESOLVED**

- (1) That report and comments made be noted.
- (2) That the Chairman be requested to invite the Leader of the Council to the next scheduled meeting of the Committee to discuss the work of the shadow joint committee.
- (3) That the Chairman be requested to write a letter to the nine other authorities seeking their views on the proposal to establish shadow scrutiny arrangements.

**32      REVIEW OF SCRUTINY UPDATE**

Consideration was given to a report by the Head of Democratic Services and Statutory Scrutiny Officer, which updated Members on the work of the Review of Scrutiny Working Group and sought endorsement of the Scrutiny Protocol, as detailed at Appendix A to the report.

It was noted that the Working Group would continue to meet to consider culture and the governance structure for scrutiny, with a view to reporting back to Council with proposals that could be in place for the new Council in May 2017.

It was reiterated that there was a need for executive councillors to regularly attend scrutiny committees, including the Overview and Scrutiny Management Committee.

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### RESOLVED

- (1) That the progress of the Review of Scrutiny Working Group be noted.
- (2) That the Scrutiny Protocol, as detailed at Appendix A to the report, be endorsed.

### 33 OVERVIEW AND SCRUTINY WORK PROGRAMME

Consideration was given to a report which enabled the Committee to consider its own work programme and the work programmes from the scrutiny committees for 2016.

#### Overview and Scrutiny Management Committee

It was noted that an update item on 'Developing a Model for the Charging of Lincolnshire County Council Services to Schools' would be considered by the Committee at its meeting on 29 September 2016.

Further to Minute 29, as detailed above, an Update on the Lincolnshire Broadband Programme would be added to the Committee's work programme.

Further to Minute 31, as detailed above, the Chairman confirmed he would invite the Leader of the Council to the meeting of the Committee scheduled to be held on 29 September 2016, for an update on the work of the joint shadow committee. Further to this, it was requested that the Committee received regular updates from the Leader until shadow scrutiny arrangements were established.

#### Adults Scrutiny Committee

The item on 'Adults with Learning Disabilities – Employment and Health Care' scheduled for 7 September 2016 had been deferred to a later meeting.

It was noted that there was a plan for a visit to the officers of Carers First, the new provider of carers services, on either 11 or 18 October 2016.

#### Children and Young People Scrutiny Committee

There were no changes to the Committee's work programme.

#### Community and Public Safety Scrutiny Committee

The item on the 'Wellbeing Services Recommissioning' would now be considered for pre-decision scrutiny on 14 December 2016. The report would then be considered by the Executive at its meeting on 4 January 2017.

#### Economic Scrutiny Committee

There were no changes to the Committee's work programme.

### Environmental Scrutiny Committee

An item on the 'Lincolnshire Minerals and Waste Local Plan: Site Locations Document (Pre-Submission Draft)' had been added to the work programme for the meeting of the Committee scheduled for 14 October 2016. It was noted that the item would seek a resolution that the Committee approve the document for public consultation and would subsequently be considered by the Executive on 1 November 2016.

### Flood and Drainage Management Scrutiny Committee

An item on the 'Development Road Specification' had been added to the work programme for the meeting on 23 September 2016.

### Health Scrutiny Committee for Lincolnshire

An item on the 'Lincolnshire Partnership NHS Foundation Trust Response to the Care Quality Commission Inspection' had been added to the work programme for the Committee's meeting scheduled to be held on 26 October 2016.

The Vice-Chairman provided Members with an update on the following issues:-

- Glenfield Hospital / East Midlands Congenital Heart Centre

On 20 July 2016, the Committee had considered an announcement by NHS England that it intended to decommission congenital heart surgery services from Glenfield Hospital in Leicester. The Committee agreed to seek from NHS England as a commitment for full consultation, as required by the relevant health scrutiny regulations. The letter to NHS England, which was sent on 22 July 2016, also advised them that the Committee was looking to invoke procedures under the regulations, should their response be negative. Depending on NHS England's response, the Committee would allocate time on the work programme in the coming months.

- Four GP Practices in Lincolnshire

On 21 July 2016, it was announced that new management arrangements would be introduced in four GP practices in Lincolnshire from 1 August 2016. The four surgeries were: Arboretum, Lincoln; Burton Road, Lincoln; Metheringham Surgery; and Pottergate, Gainsborough. Between the four surgeries there were over 11,100 registered patients.

The four surgeries operated under a special type of GP contract, referred to as an Alternative Provider of Medical Services contract. The contracts had been awarded by NHS England to Universal Health Ltd in 2015, but Universal Health had run into financial difficulties. The contract management had fully transferred to Lincolnshire West Clinical Commissioning Group, who had secured Lincolnshire Community Health Services NHS Trust as a caretaker manager until at least mid-December 2016.

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Lincolnshire West Clinical Commissioning Group had also launched a survey of the patients registered at the surgeries, seeking their views on the services they currently received and what they would like in the future. Patients had been asked to complete the surveys by 9 September 2016. Should the Clinical Commissioning Group make proposals for a change in provision, the Committee would be including the item in its work programme.

Members wished it be noted that they had congratulated the Chairman and Vice-Chairman, and the Committee, for all their hard work in seeking to keep the four surgeries open.

Highways and Transport Scrutiny Committee

The item on the 'Preparations for Winter 2016/17' had been deferred from September to the Committee's meeting on 24 October 2016. This change would enable the outcomes of the Winter Maintenance Working Group to be considered as part of the update.

An item on the 'Development Road Specification' had been added to the Committee's meeting on 12 September 2016.

Value for Money Scrutiny Committee

An update on the 'Localisation of Business Rates' had been added to the agenda for the meeting on 27 September 2016.

It was noted that the Committee had resolved to consider an additional meeting of the Value for Money Scrutiny Committee, as appropriate, to consider a possible input into the review by KPMG of the contract awarded to Serco.

**RESOLVED**

- (1) That the content of the Overview and Scrutiny Management Committee Work Programme as set out in Appendix A of the report be noted.
- (2) That the work programmes from the Overview and Scrutiny Management Committee set out at Appendix B of the report be noted.
- (3) That the Working Group activity set out at Appendix C of the report be noted.
- (4) That the work programmes, in light of the Executive Forward Plan, as set out in Appendix D of the report, be noted.

The meeting closed at 1.25 pm.

**Open Report on behalf of Pete Moore, Executive Director of Finance and Public Protection**

Report to:	<b>Overview and Scrutiny Management Committee</b>
Date:	<b>29 September 2016</b>
Subject:	<b>Revenue and Capital Budget Monitoring Report 2016/17</b>

**Summary:**

This report invites the Overview and Scrutiny Management Committee to consider a report on the Revenue and Capital Budget Monitoring Report 2016/17 which is due to be considered by the Executive on 4 October 2016.

This is the first budget monitoring report for the financial year 2016/17. It compares projected expenditure with the approved budget and provides explanations for any significant over or under spending.

The views of the Scrutiny Committee will be reported to the Executive as part of its consideration of this item.

**Actions Required:**

- (1) To consider the attached report and to determine whether the Committee supports the recommendation(s) to the Executive as set out in the report.
- (2) To agree any additional comments to be passed to the Executive in relation to this item.

**1. Background**

The Executive is due to consider a report on the Revenue and Capital Budget Monitoring Report 2016/17. The full report to the Executive is attached at Appendix A to this report. The attached report will be presented to the Executive on 4 October 2016.

**2. Conclusion**

Following consideration of the attached report, the Committee is requested to consider whether it supports the recommendation(s) in the report and whether it wishes to make any additional comments to the Executive. The Committee's views

regarding the 2016/17 budget monitoring position of the Council will be reported to the Executive.

### **3. Consultation**

#### **a) Policy Proofing Actions Required**

n/a

### **4. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Report to the Executive on Revenue and Capital Budget Monitoring Report 2016/17

### **5. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by David Forbes, who can be contacted on 01522 553642 or [david.forbes@lincolnshire.gov.uk](mailto:david.forbes@lincolnshire.gov.uk) .



**Open Report on behalf of Pete Moore, Executive Director of Finance and Public Protection**

Report to:	<b>Executive</b>
Date:	<b>04 October 2016</b>
Subject:	<b>Revenue and Capital Budget Monitoring Report 2016/17</b>
Decision Reference:	<b>I012127</b>
Key decision?	<b>No</b>

**Summary:**

This report provides an update on spending compared with budgets for the financial year which started on 1 April 2016.

The tables in this report show the actual income and expenditure for five months of this financial year, along with the projections for spendings and a comparison of the projections against the approved budgets.

**Recommendation(s):**

Note the current position on the revenue and capital budgets.

**Alternatives Considered:**

1. This report shows the actual revenue and capital expenditure to date, and expected projected outturns for 2016/17 therefore no alternatives have been considered.

**Reasons for Recommendation:**

To consider the Council's budget monitoring position and decide on any corrective action necessary.

**1. Background**

1.1 In summary:

- Total revenue spending is predicted to be £4.343m less than the total budget (excluding the projected underspendings on Schools budgets);

- Total revenue income is predicted to be £1.598m, more than the total budget;
- General reserves at the year end are forecast on this basis to be within the 2.5% to 3.5% range at the upper end, estimated to be at 3.5% of the total budget based on current spending; and
- Net capital spending is projected to be on target at the end of the financial year, subject to a review of the phasing of spend in the capital programme, planned to be undertaken in the Autumn of 2016.

## DISCUSSION

### Revenue

Table A (Position as at 31 August 2016)

	Revised Net Revenue Budget	Net Expenditure	Year End Forecast	Forecast Variance	Forecast Variance
	£'000	£'000	£'000	£'000	%
<b>COMMISSIONING STRATEGIES</b>					
Readiness for School	5,376	2,119	5,376	0	0.00
Learn & Achieve	32,926	12,183	33,226	300	0.91
Readiness for Adult Life	4,288	2,047	4,288	0	0.00
Children are Safe and Healthy	61,906	21,563	62,137	231	0.37
Adult Safeguarding	1,795	616	1,795	0	0.00
Adult Frailty & Long Term Conditions	99,343	21,552	99,343	0	0.00
Carers	2,044	936	2,044	0	0.00
Adult Specialities	51,149	27,991	51,149	0	0.00
Community Resilience & Assets	10,111	4,158	10,128	17	0.17
Wellbeing	32,372	11,244	31,333	-1,039	-3.21
Sustaining & Developing Prosperity Through Infrastructure	46,708	17,883	46,708	0	0.00
Protecting & Sustaining the Environment	24,484	9,353	25,052	568	2.32
Sustaining & Growing Business & the Economy	1,315	805	1,315	0	0.00
Protecting The Public	22,707	9,765	22,707	0	0.00
How We Do Our Business	5,304	2,795	5,424	120	2.26
Enablers & Support To Council's Outcomes	35,810	19,155	35,873	62	0.17
Enablers & Support To Key Relationships		-189		0	0.00
Public Health Grant Income	-34,050	-17,186	-34,050	0	0.00
<b>TOTAL COMMISSIONING STRATEGIES</b>	<b>403,589</b>	<b>146,790</b>	<b>403,848</b>	<b>260</b>	<b>0.06</b>
<b>OTHER BUDGETS</b>					
Capital Financing Charges	51,123	372	46,521	-4,603	-9.00
Contingency	4,000	0	4,000	0	0.00
Other Budgets	12,218	5,259	12,218	0	0.00
<b>TOTAL OTHER BUDGETS</b>	<b>67,341</b>	<b>5,632</b>	<b>62,739</b>	<b>-4,603</b>	<b>-6.83</b>
<b>SCHOOL BUDGETS</b>					
Schools (DSB)	465,704	90,449	465,704	0	0.00
Schools Related Expenditure (DSB)	26,512	8,864	26,512	0	0.00
Dedicated Schools Grant	-496,192	-109,938	-496,192	0	0.00
Schools Budgets (Other Funding)	-1,030	-2,336	-1,030	0	0.00
<b>TOTAL SCHOOL BUDGETS</b>	<b>-5,006</b>	<b>-12,960</b>	<b>-5,006</b>	<b>0</b>	<b>0.00</b>
<b>TOTAL EXPENDITURE</b>	<b>465,924</b>	<b>139,461</b>	<b>461,581</b>	<b>-4,343</b>	<b>-0.93</b>
<b>INCOME</b>					
Revenue Support Grant	-70,351	-30,954	-70,351	0	0.00
Business Rates	-103,528	-44,754	-104,891	-1,363	1.32
Council Tax	-253,801	-101,520	-253,801	0	0.00
Other Non Specific Grants	-17,215	-8,019	-17,451	-235	1.37
<b>TOTAL INCOME</b>	<b>-444,895</b>	<b>-185,247</b>	<b>-446,493</b>	<b>-1,598</b>	<b>0.36</b>
<b>USE OF BALANCES</b>					
Use of Balances - Earmarked Reserves	-20,229	-20,229	-20,229	0	0.00
Use of Balances - General Reserves	-800	-800	-800	0	0.00
<b>TOTAL USE OF RESERVES</b>	<b>-21,029</b>	<b>-21,029</b>	<b>-21,029</b>	<b>0</b>	<b>0.00</b>
<b>TOTAL</b>	<b>0</b>	<b>-66,816</b>	<b>-5,941</b>	<b>-5,941</b>	

## **Children's Services**

1.2 Overall Children's Services are forecasting a £0.531m overspend but it should be noted that this is the first forecast of the financial year and therefore should be treated with caution. Work is underway with budget holders to mitigate those material overspends with a view of addressing Children's Services overall financial position.

1.3 Learn and Achieve is forecasting £0.300m of this overspend. This is due to the additional home to school transport costs associated with the closure of the Mablethorpe school site for Louth Monks Dyke College. The home to school transport budget is particularly difficult to predict at this stage but a clearer position will be known when all the invoices for the new academic year have been processed and analysed. The remaining £0.231m budget pressure is within Children are Safe and Healthy and relates to additional costs for young people on remand. Additional costs (£0.400m) are also expected for 16 -18 year old in supported accommodation but Children's Services is planning to offset this pressure through anticipated legal underspend surplus distribution (this amounted to £0.402m in 2015/16).

1.4 The DMT will continue to monitor the financial position to ensure any budget pressures are mitigated where possible.

## **Adult Care**

### Adult Frailty & Long Term Conditions

1.5 Adult Frailty & Long Term Conditions is currently projecting a balanced budget of £99.343m.

1.6 Long term residential activity has increased slowly across the County, primarily due to a change in policy with long term placements being made at an earlier stage rather than keeping service users in Short Term Care for long periods.

1.7 Spend on Short Term Care and carers respite services has reduced primarily due to a reduction in deficit beds usage (short term care beds to cover for lack of facilities at service users home) as the new Prime Provider arrangements for homecare services have bedded in. A new contract has also been made to block book beds in a number of homes across the County, initially just for deficit beds but now for all types of placements.

1.8 There has been some growth in home support and direct payments for those with a Physical Disability due to a number of transition cases from Children's Services.

1.9 Analysis of Income collection suggests this will be on target for 2016/17 and potentially increase following the implementation of the revised contributions policy.

## Specialist Adult Services

1.10 It is anticipated that Specialist Adult Services (which incorporates Learning Disability and Mental Health Services) will balance its budget of £51.149m.

1.11 The Adult Learning Disabilities Service (LD) is administered via a Section 75 (S75) agreement between the Council and NHS commissioners in Lincolnshire.

1.12 There have been a number of large support packages coming through Practice Enablement Group (PEG) in the first half of this year to date across all areas of service. Whilst growth within the service has been built into this year's budget, these additional packages have put some additional pressure for 2016/17. Hence, early signs are that LD S75 may have a small overspend in 2016/17. However, at this early stage it is still uncertain if all of these packages will be taken up in year as they are not all yet in place.

1.13 The service has also seen an increase in levels of refunds back into the system from unspent service user Direct Payments. This is expected to at least double for the whole year which should help to mitigate some of the unexpected high cost placements described above.

1.14 The Mental Health service is run on behalf of the Council by the Lincolnshire Partnership Foundation Trust (LPFT) by way of a Section 75 agreement. Current reports from LPFT suggest an increase in services activity, however there is an expectation that LPFT budgets will remain on target in 2016/17.

## Safeguarding

1.15 The Lincolnshire Safeguarding Adults Board discharges its function to safeguard adults on a multi-agency basis. This is led by an Independent Chair.

1.16 The current budget for this commissioning strategy is £1.795m. However due to ongoing costs coming through for continued pressures relating to Deprivation of Liberty's (DOLS) assessments (continued costs due to the Cheshire West ruling), it is projected to overspend by circa £0.500m in this financial year. We are proposing this overspend should be funded from the 1.0% 2015/16 underspend carry forward, and therefore projecting a balanced budget.

## Carers

1.17 This strategy is responsible for services provided to young carers helping to prevent inappropriate caring, helping to reduce the negative impact on the child's wellbeing and development by ensuring adequate support for the adult and to support the child to fulfil their potential.

1.18 Carers will continue to see activity grow compared to last year including the number of direct payments and therefore is assumed that the budget of £2.044m will be balanced.

## Better Care Fund

1.19 The Better Care Fund (BCF) in 2016/17 will provide £16.825m in funding to protect adult care services, this is a reduction from the £20.000m provided in 2015/16. However the shortfall in BCF funding has been funded corporately within our own revenue budget. Services that continue to be funded include Reablement, Hospital discharge teams, and Adult Frailty and Specialist Adult Services

## **Wellbeing**

1.20 Public Health are projecting an underspend of £1.039m due to reduced costs following the recommissioning of Wellbeing Services.

## **Protecting and Sustaining the Environment**

1.21 The forecasted overspend of £0.568m reflects a budget pressure on Waste Disposal. The budget for this area is being re-assessed to reflect the levels of demand.

## **How We Do Our Business**

1.22 How We Do Our Business is currently forecasting an overspend of £0.120m by the year end. This is within the Budget & Policy Framework – Finance and Audit area. This is for extra resources required by Finance in assisting to resolve problems with the Agresso system and support the first year end using the system.

## **Enablers and Support to Council's Outcomes**

1.23 Enablers and Support to the Council's Outcome is currently forecasting to be £0.062m overspent by year end. This is made up of an overspend of £0.121m ICT Strategy and Support, mainly due to the maintenance of Swift contract as a result in late implementation of Mosaic, offset by an underspend of £0.059m in Commissioning due to various staff vacancies.

## **Other Budgets**

1.24 **Capital Financing Charges** are currently projecting an underspend of £4.603m. Capital financing charges are lower than originally planned due to slippage in the capital programme in 2015/16, internal borrowing from 2015/16 brought forward into 2016/17, reducing the borrowing requirement and a reduction in the long term interest rate forecast due to economic factors. Slippage in 2015/16 has resulted in a lower minimum revenue provision (MRP) for 2016/17 of £2.644m. Increased internal borrowing (using internal balances to finance the capital programme) brought forward from 2015/16 and a lower interest rate environment has reduced the forecast interest payments in 2016/17 by nearly

£2.159m. Unfortunately this lower interest rate environment also means that projected Interest Earned on Revenue Balances is also projected to fall in 2016/17 by £0.200m.

### **Schools Budgets**

1.25 School Budgets are currently on target. Budgets held centrally within the ring-fenced 2016/17 Dedicated Schools Grant (DSG) were once again set prudently due to the demand led and volatile nature of the services demands. In line with the DfE regulations any under or overspends will automatically be carried forward to the next financial year and the local authority will consult the Schools Forum on its use.

### **Council's General Funding**

1.26 The Council's general funding is currently forecast to be £1.598m more than the revenue budget approved at full Council in February 2016. The most significant reasons for this forecast increase in funding are as follows:

- **Business Rates-Pooling with Districts** - £1.363m (more than was budgeted for). Following the lack of gains in pooling income for the Council in previous financial years (due to the timing and size of business rate appeals received by the district council's) we did not budget to receive any income in 2016/17. The income we are currently estimated to receive from business rates pooling for 2016/17 is £1.363m.
- **New Homes Bonus Returned Funding Grant** - £0.235m, (more than was budgeted for). At the time of budget setting, the Council had not been notified that we would be receiving this funding in 2016/17. This is funding that was originally allocated from the Local Government Finance Settlement to fund New Homes Bonus with a commitment from the Government, that any unused funding would be returned to local authorities.

### **Use of Balances**

1.27 The Council planned to use £20.229m from the Financial Volatility Reserve to balance the Council's budgets in 2016/17 and £0.800m from the General Fund to keep this balance at 3.5% of the Council's budget requirement. Further earmarked reserves will be drawn down into service budgets during the financial year.

# Capital Programme

Table B (Position as at 31 August 2016)

Capital Programme	Gross Actual Expenditure £'000	Gross Revised Budget £'000	Gross Latest Forecast £'000	Gross Forecast Variance £'000	Net Actual Expenditure £'000	Net Revised Budget £'000	Net Latest Forecast £'000	Net Forecast Variance £'000
<b>Children's Services</b>								
<u>Readiness for School</u>								
Other Readiness for School	240	0	0	0	240	0	0	0
<b>Sub Total</b>	<b>240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>240</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Learn and Achieve</u>								
Devolved Capital	290	1,338	1,338	0	-976	0	0	0
Provision of School Places (Basic Need)	7,293	12,006	12,006	0	1,950	0	0	0
School Condition / Maintenance Capital	124	5,421	5,421	0	124	0	0	0
School Modernisation / Condition Capital	171	0	0	0	-2,064	0	0	0
School Access Initiative	31	0	0	0	31	0	0	0
Academy Projects	140	0	0	0	140	0	0	0
Other Learn and Achieve	69	0	0	0	69	0	0	0
<b>Sub Total</b>	<b>8,117</b>	<b>18,765</b>	<b>18,765</b>	<b>0</b>	<b>-727</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Readiness for Adult Life</u>								
Other Readiness for Adult Life	5	0	0	0	-9	0	0	0
<b>Sub Total</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-9</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Children are Safe and Healthy</u>								
Universal Infant Free School Meals Capital	6	0	0	0	6	0	0	0
Foster Capital	216	0	0	0	216	0	0	0
<b>Sub Total</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>221</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Adult Care</b>								
<u>Adult Frailty, Long Term Conditions and Physical Disability</u>								
Adult Care	55	1,875	1,875	0	-1,875	0	0	0
Better Care Fund - Disabled Facility Grants	0	2,970	2,970	0	-2,970	0	0	0
<b>Sub Total</b>	<b>55</b>	<b>4,845</b>	<b>4,845</b>	<b>0</b>	<b>-4,845</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Wellbeing and Public Health</b>								
<u>Community Resilience and Assets</u>								
Libraries	62	0	0	0	62	0	0	0
<b>Sub Total</b>	<b>62</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Wellbeing</u>								
Public Health	2,971	0	0	0	2,971	0	0	0
<b>Sub Total</b>	<b>2,971</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,971</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Economy and Place</b>								
<u>Sustaining and Developing Prosperity Through Infrastructure</u>								
Highways Asset Protection	11,149	28,431	28,431	0	493	0	0	0
Integrated Transport	1,846	3,312	3,312	0	154	0	0	0
Lincoln Eastern Bypass	3,013	72,524	72,524	0	3,013	37,524	37,524	0
Lincoln East-West Link	3,802	1,403	1,403	0	3,746	1,403	1,403	0
Grantham Southern Relief Road	1,571	29,500	29,500	0	1,571	11,500	11,500	0
A16/A1073 Spalding to Eye Road Improvement	43	0	0	0	43	0	0	0
Other Highways and Transportation	1	0	0	0	1	0	0	0
Grantham Growth Point	0	0	0	0	50	0	0	0
Lincoln Growth Point	20	0	0	0	20	0	0	0
Transforming Street Lighting	3,107	6,000	6,000	0	3,107	6,000	6,000	0
Lincolnshire Waterways	200	0	0	0	200	0	0	0
Skegness Countryside Business Park	-171	0	0	0	-171	0	0	0
Historic Lincoln	110	0	0	0	1,048	0	0	0
<b>Sub Total</b>	<b>24,692</b>	<b>141,170</b>	<b>141,170</b>	<b>0</b>	<b>13,275</b>	<b>56,427</b>	<b>56,427</b>	<b>0</b>
<u>Protecting and Sustaining the Environment</u>								
Boston Barrier	0	11,000	11,000	0	0	11,000	11,000	0
Other Protecting and Sustaining the Environment	868	1,250	1,250	0	357	1,250	1,250	0
<b>Sub Total</b>	<b>868</b>	<b>12,250</b>	<b>12,250</b>	<b>0</b>	<b>357</b>	<b>12,250</b>	<b>12,250</b>	<b>0</b>
<u>Sustaining and Growing Business and the Economy</u>								
Other Sustaining and Growing Business and the Economy	596	0	0	0	-249	0	0	0
<b>Sub Total</b>	<b>596</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-249</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Finance and Public Protection</b>								
<u>Protecting the Public</u>								
Fire and Rescue and Emergency Planning	394	5,208	5,208	0	394	5,208	5,208	0
Fire Fleet Vehicles and Associated Equipment	98	624	624	0	98	624	624	0
<b>Sub Total</b>	<b>492</b>	<b>5,831</b>	<b>5,831</b>	<b>0</b>	<b>492</b>	<b>5,831</b>	<b>5,831</b>	<b>0</b>
<u>Enablers and Support to Council's Outcomes</u>								
Broadband	-947	0	0	0	-947	0	0	0
Infrastructure and Refresh Programme	303	750	750	0	303	750	750	0
Care Management System (CMPP)	501	0	0	0	501	0	0	0
Property	1,016	2,950	2,950	0	1,016	2,950	2,950	0
Property Rationalisation Programme	424	700	700	0	424	700	700	0
Property Contingency								
<b>Sub Total</b>	<b>1,297</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>1,297</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>
<u>Other Programmes</u>								
New Developments Capital Contingency Fund	0	7,500	7,500	0	0	7,500	7,500	0
<b>Sub Total</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>	<b>0</b>
<b>Total Programme</b>	<b>39,616</b>	<b>194,762</b>	<b>194,762</b>	<b>0</b>	<b>13,087</b>	<b>86,408</b>	<b>86,408</b>	<b>0</b>



1.28 The capital programme comprises a series of schemes/projects which often span a number of years. Where a scheme/project is known to be exhibiting a material variance to its spend profile this will be described in the narrative associated with that Director area.

1.29 At the end of 2015/16 the Council saw a large underspend in the capital programme set for that financial year, largely due to slippage in delivery of schemes. In light of this the Council will undertake to review the phasing of spending in the Capital Programme in the Autumn to realign capital budgets with current spending plans.

## Capital Financing

1.30 The following table sets out the financing of the net capital programme:

<b>NET CAPITAL PROGRAMME FUNDING</b>	
<b>Source of Financing</b>	<b>£'000</b>
Revenue Contributions to Capital	4,500
Capital Receipts	3,115
Borrowing	78,793
<b>TOTAL FUNDING</b>	<b>86,408</b>

## 2. Conclusion

2.1 The Council's current position on the revenue budget and capital programme are within the report for the Executive to note.

### 3. Legal Comments:

The Report sets out an update on spending compared with budgets for the financial year starting on 1 April 2016 to assist the Executive to monitor the financial performance of the Council.

### 4. Resource Comments:

The report indicates that both the current year revenue and capital budgets are projected to be spending within the resources available and therefore no additional call on the reserves of the Council will be required within the current financial year.

## **5. Consultation**

### **a) Has Local Member Been Consulted?**

n/a

### **b) Has Executive Councillor Been Consulted?**

Yes

### **c) Scrutiny Comments**

Comments from the Overview and Scrutiny Management Committee on 29 September 2016 will be verbally reported to the Executive.

### **d) Policy Proofing Actions Required**

There are none required with this report. The consideration for the contents and subsequent decisions are all taken with regard to existing policy.

## **6. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by David Forbes, who can be contacted on 01522 553642 or [David.Forbes@Lincolnshire.gov.uk](mailto:David.Forbes@Lincolnshire.gov.uk).

**Open Report on behalf of Judith Hetherington Smith, Chief Information and Commissioning Officer**

Report to:	<b>Overview and Scrutiny Management Committee</b>
Date:	<b>29 September 2016</b>
Subject:	<b>Council Business Plan 2016 - 2017 Performance Report, Quarter One</b>

**Summary:**

This report presents [Quarter 1](#) (Q1) performance against the Council Business Plan.

**Actions Required:**

The Overview and Scrutiny Management Committee is invited to review, scrutinise and comment on the Quarter 1 (Q1) performance.

### 1. Background

In order to provide timely [Quarter 1](#) (Q1) performance information to both this Committee and to the Executive the report attached at Appendix A was considered by the Executive on 6 September 2016 prior to Q1 performance being reviewed and scrutinised by this Committee. From Quarter 2 onwards reporting will come back in line with the usual arrangements where this Committee reviews, scrutinises and comments on performance prior to the performance report being considered by the Executive.

At its meeting on 6 September, Executive approved the proposed changes in the Q1 performance report (see Appendix A) and agreed for Q1 performance to be publicly available. The web link was made public on 9 September and so Elected Members do not need to use a username and password to view Q1 performance.

In order to assist Elected Members to see areas of performance they may be interested in on the website a table with a link to the relevant web page for services within the Council Business Plan is detailed in Appendix B.

### 2. Conclusion

An overview of performance against the Council Business Plan is within the remit of the Overview and Scrutiny Management Committee and this report highlights

performance for Quarter 1. Committee members can view all of the infographics on the following [link](#).

### **3. Consultation**

#### **a) Policy Proofing Actions Required**

n/a

### **4. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Quarter 1 performance report to the Executive
Appendix B	Links to performance measures by service area

### **5. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Jasmine Sodhi, who can be contacted on 01522 552124 or [jasmine.sodhi@lincolnshire.co.uk](mailto:jasmine.sodhi@lincolnshire.co.uk) .

**Open Report on behalf of Judith Hetherington Smith, Chief Information and Commissioning Officer**

Report to:	<b>Executive</b>
Date:	<b>06 September 2016</b>
Subject:	<b>Council Business Plan 2016/2017 Performance Report, Quarter One (Q1)</b>
Decision Reference:	
Key decision?	<b>No</b>

**Summary:** This report presents an overview of performance for Q1 against the Council Business Plan.

Executive can view performance on the web in a secure area on the Lincolnshire Research Observatory. A [link](#) to the relevant area, username and password will be emailed to Executive members along with the papers for the meeting.

**Recommendation(s):**

That Executive:-

1. Note and consider 2016/2017 Quarter 1 performance.
2. Approve the proposed changes to reporting as set out in Appendix A of this report.

**Alternatives Considered:**

1. No alternatives have been considered to recommendation 1 as it reflects factual information presented for noting and consideration.
2. The alternative to recommendation 2 is not to make any changes in reporting as recommended in Appendix A and instead to continue to report against the measures as published in the Council Business Plan 2016/2017. However, without the recommended changes, these measures are not considered to assist the Executive in obtaining an accurate picture of the organisation's performance.

**Reasons for Recommendation:**

To provide the Executive with information about Quarter 1 performance against the Council Business Plan 2016/2017 and propose changes to reporting to assist the Executive in monitoring that performance in future.

## 1. Background

The Council Business Plan 2016/2017 was approved by Council on 19<sup>th</sup> February. This report provides Executive with highlights of Q1 performance. The full range of infographics is available to view on <http://www.research-lincs.org.uk/CBP-Landing-page.aspx> this [link](#), username and password will be emailed to all Executive Councillors along with the papers for the Executive meeting. Once Q1 performance has been discussed by the Executive on 6<sup>th</sup> September and feedback has been considered the performance information will be publicly available on the website.

### Headlines Quarter 1 performance

Of the 14 commissioning strategies reported in Q1:-

- 7 have performed really well (all measures achieved);
- 2 has performed well (all but 1 measure achieved);
- there is mixed performance in 5 however the majority of outcomes performed well;

The following 3 commissioning strategies are not reported in Q1:-

- Readiness for school (reported annually in Q4);
- Sustaining and developing prosperity through infrastructure (reported annually in Q4);
- Learn and achieve (reported in Q2).

### The good news

The following commissioning strategies have performed really well (all measures reported in Q1 were achieved):-

- [Wellbeing](#)
- [Community Resilience and Assets](#)
- [Carers](#)
- [Children are safe and healthy](#)
- [How we effectively target our resources](#) (Combination of 3 commissioning strategies)
- The [Safeguarding adults](#) and [Readiness for Adult Life](#) commissioning strategies performed well (all but 1 measure reported in Q1 was achieved).

### Mixed performance

The following commissioning strategies are reporting mixed performance with some measures achieving and some measures not achieving. However, on closer inspection each of the outcomes within these commissioning strategies that can be compared with a target in Q1 performed well (all but 1 measure reported in Q1 was achieved).

- [Adult Frailty, long term conditions and physical disability](#)
- [Protecting and sustaining the environment](#)

- [Protecting the public](#)

The following commissioning strategies are reporting some measures achieving and some measures not achieving:-

- [Sustaining and growing business and the economy](#) It is worth noting that the Commissioning Strategy lead expects the 2 measures that have not achieved the target in Q1 to achieve the annual target.
- [Specialist Adult Services](#)

Infographics have been included in Appendix B for:-

- Sustaining and growing business and the economy;
- Specialist Adult Services; and

### Points to note

- Greenwich Leisure Limited (GLL) commenced their contract on 1st April 2016, for a 5 year period. As part of the dialogue phase of the procurement exercise and as per the contract, it was agreed that the initial focus would be on transition and operational delivery. Although formal performance monitoring will not be implemented until Q2, initial indication is that visits have increased over the core library sites and an accurate picture will be known in Q2. (measures 36,37,38)

### Proposed changes to reporting performance against the Council Business Plan 2016/17

Targets for 2016/2017 published in the Council Business Plan in February were informed by the latest available performance information at the time of writing the plan (2015/2016 Q2), with the following caveats:

i) The targets are subject to change to reflect:-

- 2015/2016 out turns;
- Changes in the wider economy;
- Nature of demand; and
- Consequences of any service reductions

ii) The Council Business Plan will be reviewed as part of quarterly performance reporting with any proposed changes to reporting agreed by the Executive.

The relevant Executive Councillors have been consulted and recommendations for proposed changes to reporting are set out in Appendix A of this report.

### 3. Legal Comments:

The Executive is responsible for ensuring that the Executive functions are discharged in accordance with the Budget and Policy Framework of which the Business Plan is a part. This report will assist the Executive in discharging this function.

The recommendation is lawful and within the remit of the Executive.

#### **4. Resource Comments:**

Acceptance of the recommendation in this report has no direct financial consequences for the Council.

#### **5. Consultation**

##### **a) Has Local Member Been Consulted?**

N/A

##### **b) Has Executive Councillor Been Consulted?**

N/A

##### **c) Scrutiny Comments**

The Overview and Scrutiny Management Committee is scheduled to consider this report at its meeting on 29 September 2016.

##### **d) Policy Proofing Actions Required**

There are none required with this report. Any changes to services, policies and projects are subject to an Equality Impact Analysis. The considerations of the contents and subsequent decisions are all taken with regard to existing policies.

#### **6. Appendices**

Appendix A - Proposed changes to the Council Business Plan 2016/2017 and corresponding infographics.

Appendix B - Exception reporting.

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#### **7. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Jasmine Sodhi, who can be contacted on 01522 552124 or [jasmine.sodhi@lincolnshire.gov.uk](mailto:jasmine.sodhi@lincolnshire.gov.uk)



## Appendix A - Proposed changes to the Council Business Plan 2016/2017 and corresponding infographics

### Protecting the public

The relevant Executive Councillor has been consulted and recommends that:-

- The way 'Illicit alcohol and tobacco seized per operation' is measured is amended to report the actual products seized (as a count of number or kgs of cigarettes/ tobacco and number of bottles of alcohol) as opposed to the average per operation (measure 1);
- 'Unsafe goods removed from the market' is expanded to also include illicit goods (largely counterfeit excluding alcohol and tobacco) as this is a more accurate measure of the outcome (measure 2);
- 'Crimestopper reports received from the public' is removed from the Council Business Plan and replaced with a new satisfaction measure with the paid for business advice service now offered to businesses. The business advice measure is one the Trading Standards service have greater influence OVER (measure 4).

The relevant Executive Councillor has been consulted and recommends that the following targets are amended in light of 2015/2016 out turns:-

Measure	2015/2016 Target	2015/2016 Actual	2016/2017 target published in February 2016	Proposed revised target 2016/2017
<b>Primary Fires</b> (measure 19)	140.28 per 100,000 population	154.48 per 100,000 population	133.38 per 100,000 population	138.93 per 100,000 population
	1,026 fires	1,130 fires	976 fires	1,017 fires
<b>Deliberate Primary Fires</b> (measure 22)	3.33 per 10,000 population	3.17 per 10,000 population	3.33 per 10,000 population	3.27 per 10,000 population
	243 fires	232 fires	243 fires	239 fires

The relevant Executive Councillor has been consulted and recommends that the following target is agreed in light of 2015/2016 out turn:-

Measure	2015/2016 Target	2015/2016 Actual	2016/2017 target published in February 2016	Proposed revised target 2016/2017
Satisfaction with responses to crime and anti-social behaviour (measure 13)	62% satisfaction	56% satisfaction	Exceed the national average year end outturn	62% satisfaction

The relevant Executive Councillor has been consulted and recommends that the definition for the 'Adult Reoffending' measure is amended to more closely reflect

the revised Ministry of Justice (MoJ) reoffending rate which is due to be implemented nationally from October 2017. The figures that will be reported in 2016-17 Council Business Plan are therefore not comparable to what was reported in 2015-16, nor will the service be able to report quarter 4 of 2015-16 using the previous methodology. The main change in methodology of the local reoffending rate between what was reported in 2015-16 and what will be reported in 2016-17 is the period in which the cohort of offenders is formed. Previously the cohort was formed over twelve months, whereas now it will now be formed from 3 month periods (i.e. financial quarters). The data is reported with a quarter lag, data for quarter 1 2016-17 will be reported in quarter 2. (measure 14)

[Adult Frailty, long term conditions and physical disability](#)

The relevant Executive Councillor has been consulted and recommends that the 'Delayed Transfers of Care from Hospital' measure is removed from the Council Business Plan. Instead, it is proposed that the Scrutiny reporting to the Adults Committee is supplemented with the Better Care Fund (BCF) report to give members of that committee regular and more rounded updates on Health sector activity. The BCF report incorporates non-elective hospital admissions and all delays from hospital, not just the 30% of delays which are, in part, down to Adult Care (that have been reported in the Council Business Plan up until now) (measure 64);

[Sustaining and growing business and the economy](#)

The relevant Executive Councillor has been consulted and recommends that the 'Jobs created/safeguarded' target is amended from 70 to 250 to reflect that we anticipate businesses to have created 250 jobs and these will be proved when the posts have been in existence for 6 months or longer.

Measure	2015/2016 Target	2015/2016 Actual	2016/2017 target published in February 2016	Proposed revised target 2016/2017
Jobs created and safeguarded (measure 68)	758	884	70	250

[Protecting and sustaining the environment](#)

The relevant Executive Councillor has been consulted and recommends that the measure 'Flood alleviation schemes supported by the County Council' is replaced by 'Number of properties protected' as this is a more meaningful measure. Reporting schemes completed means that in one year a significant portion of the Flood Defence Grant in Aid (GiA) and LCC match-funding budget is spent on a single large scheme rather than a number of smaller schemes. An appropriate and achievable target for 2016/2017 of 100 properties protected with a target range of +/- 10 is proposed with the caveat the target will be reviewed if circumstances change. (measure 73)

**Appendix B** – Exception reporting infographics for:-

- Sustaining and growing business and the economy - It is worth noting that the Commissioning Strategy lead expects the 2 measures that have not achieved the target in Q1 to achieve the annual target.
- [Specialist Adult Services](#)



## Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

### Adults with learning disabilities who live in their own home or with family

The measure shows the proportion of all adults with a learning disability who are known to the council, who are recorded as living in their own home or with their family.

Individuals 'known to the council' are adults of working age with a learning disability who received long term support during the year.

'Living on their own or with family' is intended to describe arrangements where the individual has security of tenure in their usual accommodation, for instance, because they own the residence or are part of a household whose head holds such security.

Numerator: Of those adults who received long-term support with a primary support reason of learning disability, those who are recorded as living in their own home or with their family within the current financial year.

Denominator: Adults who received long-term support during the year with a primary support reason of learning disability.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



Achieved

74.9

% of adults

Quarter 1 June 2016

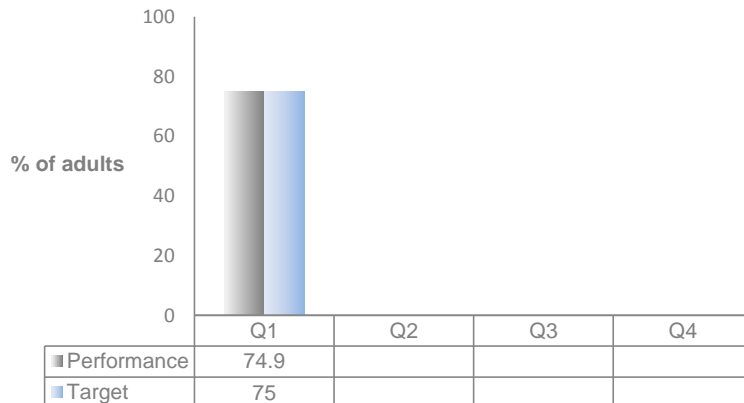


75.0

% of adults

Target for June 2016

Adults with learning disabilities who live in their own home or with family

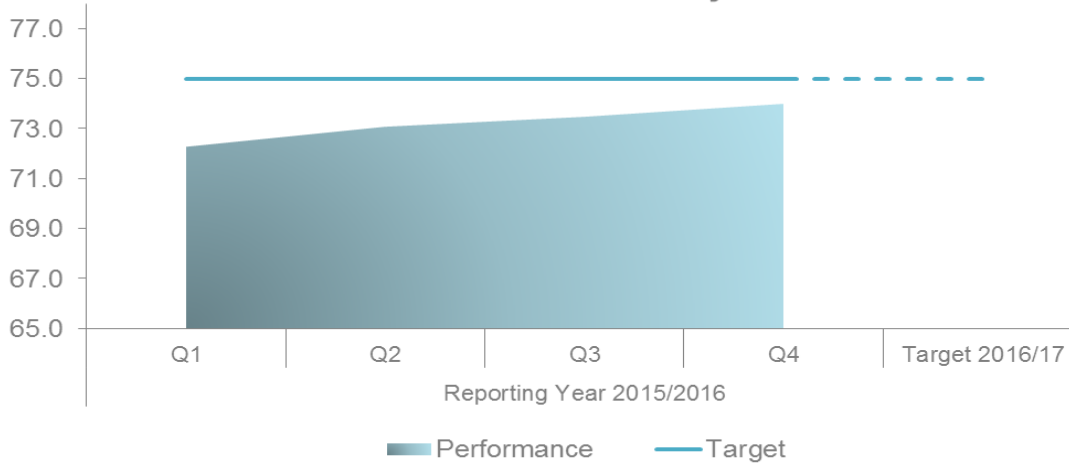


### About the latest performance

The measure is intended to improve outcomes for adults with a learning disability by demonstrating the proportion in stable and appropriate accommodation. The nature of accommodation for people with a learning disability has a strong impact on their safety and overall quality of life and the risk of social exclusion. However, it should be recognised that outcomes for people with complex needs can be improved in a residential setting. There has been a slow and steady improvement in the proportion of adults living at home or with family since March 2016. The only people now classed as 'unsettled' are in a care home setting. Also, a higher proportion of new clients in the year are living at home or with family with fewer admissions to residential care.

### Further details

**Adults with learning disabilities who live in their own home or with family**



	Reporting Year 2015/2016				
	Q1	Q2	Q3	Q4	Target 2016/17
<b>Performance</b>	72.3	73.1	73.5	74.0	
<b>Target</b>	75.0	75.0	75.0	75.0	75.0

### About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

### About the target range

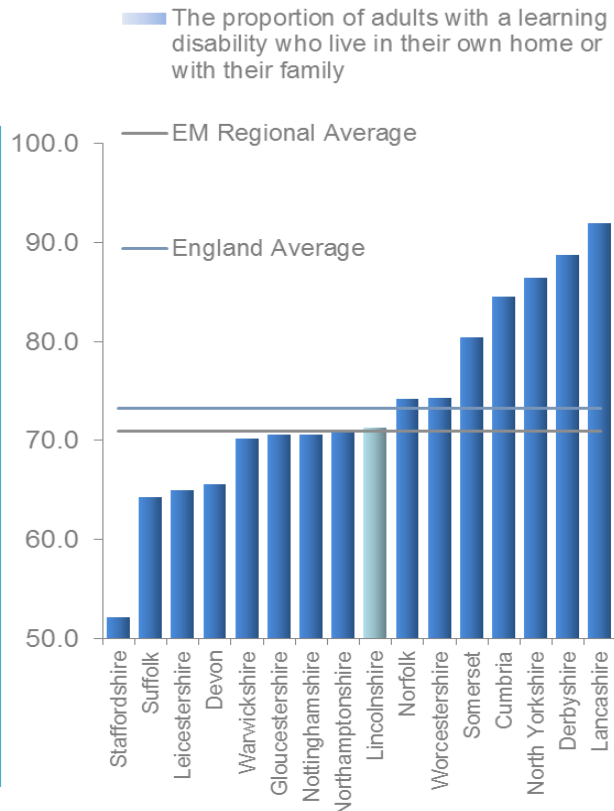
This measure has a target range of +/- 5% based on tolerances used by Department of Health

About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

**Adults with learning disabilities who live in their own home or with family**  
CIPFA Comparators 2014/15

	*Numerator	**Denominator	***Outcome
Staffordshire	890	1,705	52.2
Suffolk	1,110	1,730	64.3
Leicestershire	795	1,225	65.0
Devon	1,025	1,565	65.6
Warwickshire	770	1,095	70.2
Gloucestershire	915	1,295	70.6
Nottinghamshire	1,430	2,025	70.6
Northamptonshire	1,140	1,605	71.1
<b>Lincolnshire</b>	<b>1,070</b>	<b>1,500</b>	<b>71.3</b>
Norfolk	1,710	2,305	74.2
Worcestershire	950	1,275	74.3
Somerset	1,190	1,480	80.4
Cumbria	1,025	1,210	84.6
North Yorkshire	1,305	1,505	86.5
Derbyshire	1,690	1,900	88.8
Lancashire	2,670	2,900	92.0
<b>EM Regional Average</b>	<b>34,975</b>	<b>49,240</b>	<b>71.0</b>
<b>England Average</b>	<b>91,080</b>	<b>124,230</b>	<b>73.3</b>



\*Number of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support, who are living on their own or with their family

\*\*Number of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support

\*\*\*Proportion of working age (18-64) service users who received long-term support during the year with a primary support reason of learning disability support, who are living on their own or with their family (%)



## Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

### Adults in contact with secondary community health teams living independently

The measure shows the percentage of adults receiving secondary mental health services living independently at the time of their most recent assessment, formal review or other multi-disciplinary care planning meeting.

Adults 'in contact with secondary mental health services' is defined as those aged 18 to 69 who are receiving secondary mental health services and who are on the Care Programme Approach (CPA).

'Living independently, with or without support' refers to accommodation arrangements where the occupier has security of tenure or appropriate stability of residence in their usual accommodation in the medium-to-long-term, or is part of a household whose head holds such security of tenure/residence.

Numerator: Number of adults aged 18-69 who are receiving secondary mental health services on the Care Programme Approach recorded as living independently (with or without support).

Denominator: Number of adults aged 18-69 who have received secondary mental health services and who were on the Care Programme Approach at the end of the month.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



Achieved

57.70

% of adults

Quarter 4 March 2016

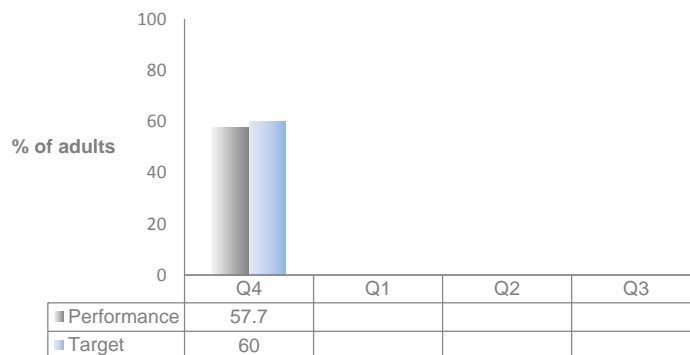


60.00

% of adults

Target for March 2016

Adults in contact with secondary community health teams living independently

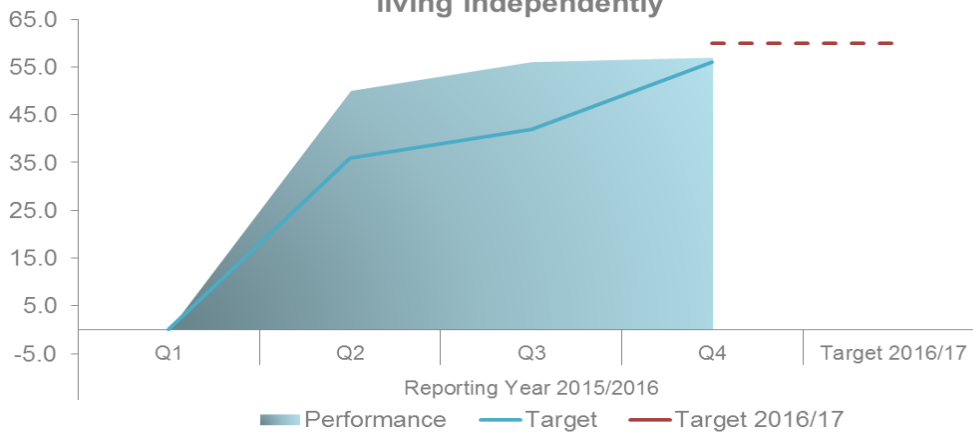


#### About the latest performance

Data comes from the published Mental Health Minimum dataset which is collected and reported by NHS Digital (formerly the Health and Social Care Information Centre). Figures quoted for Q1 2016-2017 are the latest available (March 2016).

Further details

Adults in contact with community mental health teams living independently



Reporting Year 2015/2016					
	Q1	Q2	Q3	Q4	Target 2016/17
Performance	Not reported	50.0	56.0	57.0	
Target	Not reported	36.0	42.0	56.0	60.0

About the target

Targets are based on trends and CIPFA group averages. For a definition of CIPFA please see About Benchmarking.

About the target range

This measure has a target range of +/- 5% based on tolerances used by Department of Health

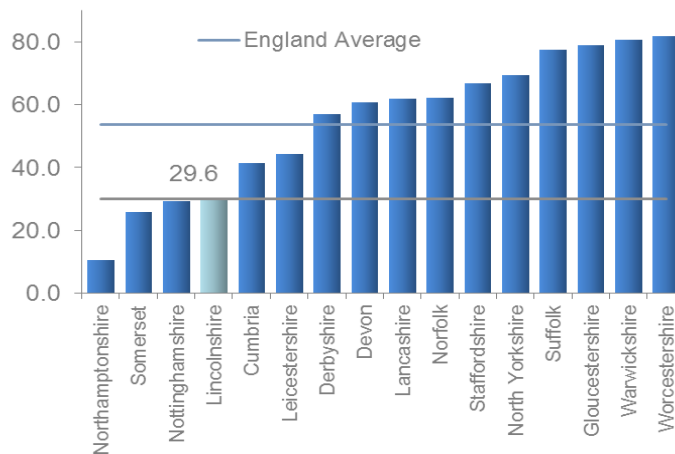
About benchmarking

Lincolnshire County Council provides performance reports to the Chartered Institute of Public Finance and Accountancy (CIPFA) which facilitates a benchmarking services to enable Adult Social Care performance to be monitored against other local authorities. We benchmark against other Local Authorities within our CIPFA Group of 16 authorities.

Adults in contact with community mental health teams living independently CIPFA Comparators 2014/15

■ The proportion of adults in contact with secondary mental health services living independently, with or without support  
 — EM Regional Average

	*Outcome
Northamptonshire	10.6
Somerset	26.0
Nottinghamshire	29.4
<b>Lincolnshire</b>	<b>29.6</b>
Cumbria	41.5
Leicestershire	44.5
Derbyshire	57.1
Devon	60.9
Lancashire	62.1
Norfolk	62.3
Staffordshire	66.8
North Yorkshire	69.6
Suffolk	77.4
Gloucestershire	79.1
Warwickshire	80.6
Worcestershire	81.8
<b>EM Regional Average</b>	<b>33.5</b>
<b>England Average</b>	<b>59.7</b>



\*Proportion of working age adults (18-69) who are receiving secondary mental health services and who are on the Care Programme Approach (CPA) at the end of the month, who are recorded as living independently (with or without support) (%)







## Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

### Adults who receive a direct payment (Learning Disability or Mental Health)


This measure reflects the proportion of people using services who receive a direct payment.  
 Numerator: Number of Learning Disability and Mental Health service users receiving direct or part direct payments.  
 Denominator: Number of Learning Disability and Mental Health service users aged 18 or over accessing long term support.  
 The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

**✘ Not Achieved**

**41.7**

%

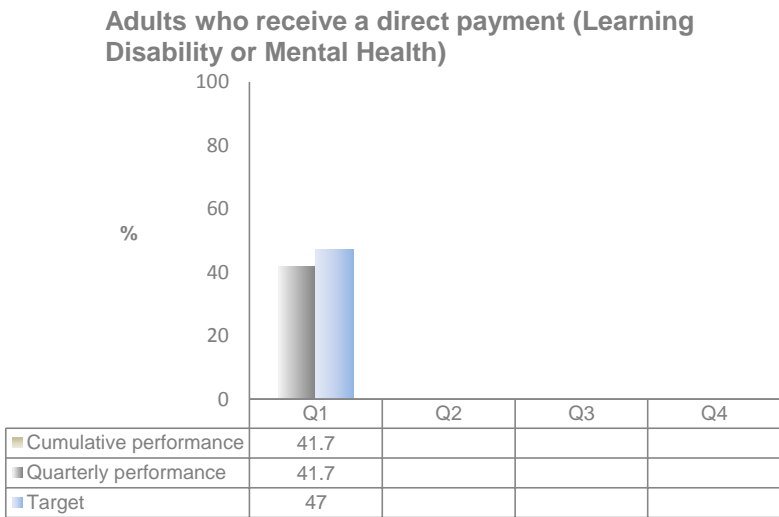
Quarter 1 June 2016



**47.0**

%

Target for June 2016



## About the latest performance

This measure has been amended for 2016/17 to focus on direct payments provided to clients with a learning disability or a mental health need. Previously the measure only counted direct payments for learning disability clients. Direct Payments for people under the Specialist Adults Strategy are almost at saturation point, particularly in the Learning Disability service where almost two thirds of clients are supported in the community with a managed personal budget service. The high cost and complexity of these peoples' needs make it difficult to convert their packages to a direct payment. However, growth is still possible since a high proportion of young adults transferring from Children's Services into Adult Care community services receive a direct payment, although these are relatively few in number. With Mental Health services, direct payments are the main offer to clients, with very few managed services. Overall the number of direct payments has fallen since 2015/16 because a number of direct payments paid to mental health clients in that year were one-off payments and have now been closed. An additional 75 clients (approximately) are required to hit the year-end target of 47%.

#### Further details

No further information available, as measure not reported in 2015/16.

#### About the target

The target is based on historical trends and is indicative of the expected direction of travel.

#### About the target range

This measure has a target range of +/- 5% based on tolerances used by Department of Health

#### About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



## Health and Wellbeing is improved

Enhanced quality of life and care for people with learning disability, autism and or mental illness

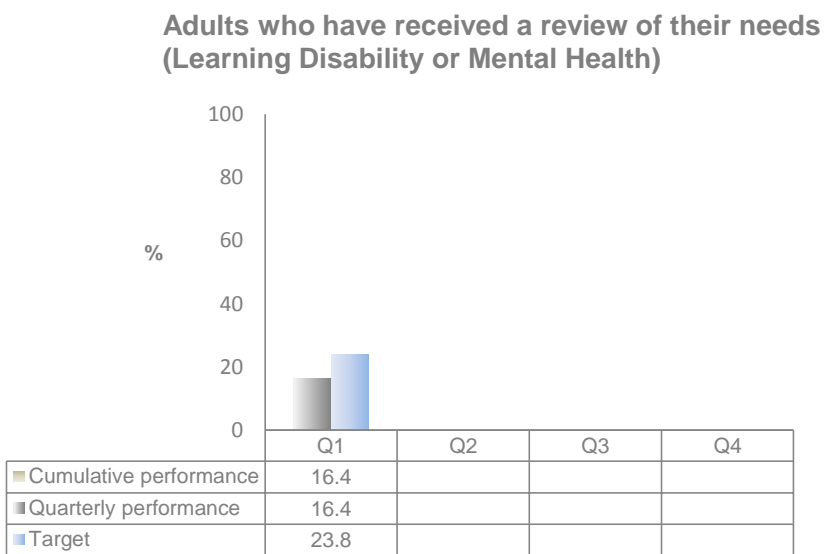
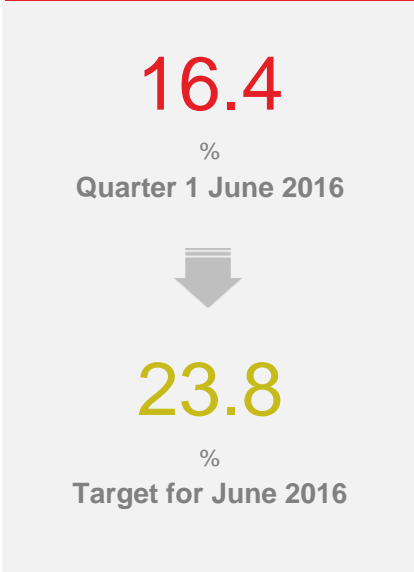
### Adults who have received a review of their needs (Learning Disability or Mental Health)

Lincolnshire County Council has a statutory duty to assess people with an eligible need and once the person has a support plan there is a duty to reassess their needs annually. This measure ensures people currently in receipt of long term support or in a residential / nursing placement are reassessed annually.

Numerator: Number of current Learning Disability and Mental Health service users who have received an assessment or reassessment of need in the year. Denominator: Number of current Learning Disability and Mental Health service users receiving long term support in the community or a residential / nursing placement.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

✘ Not achieved



#### About the latest performance

In quarter 1, review performance in learning disability teams is below target. This is consistent with previous years and is likely down to how reviews have been scheduled through the year - most are loaded towards the second half of the year, where review performance usually picks up. The disruption to activity and recording expected when Mosaic is implemented in October is likely to mean that review performance may not converge with the target trajectory, which may lead to a reasonable reduction in the target for the year (to be reviewed at a later date). At present the figures only include review activity for people with a learning disability. In quarter 3, when all activity is recorded in Mosaic, mental health reviews will also be reported

#### Further details

New measure for 2016/2017, so further information unavailable for previous years.

#### About the target

The target is based on historical trends and is indicative of the expected direction of travel.

#### About the target range

This measure has a target range of +/- 5% based on tolerances used by Department of Health

#### About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



## Health and Wellbeing is improved

People have a positive experience of care

### Satisfaction with learning disability and autism care and support services

The relevant question drawn from the Easy Read Adult Social Care questionnaire is : "How happy are you with the way staff help you?" to which the following answers are possible:

- \* I am very happy with the way staff help me, it's really good
- \* I am quite happy with the way staff help me
- \* The way staff help me is OK
- \* I do not think the way staff help me is that good
- \* I think the way staff help me is really bad

Numerator: All those responding who choose "I am very happy with the way staff help me, it's really good".

Denominator: Total number of respondents to the survey.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



Achieved

80

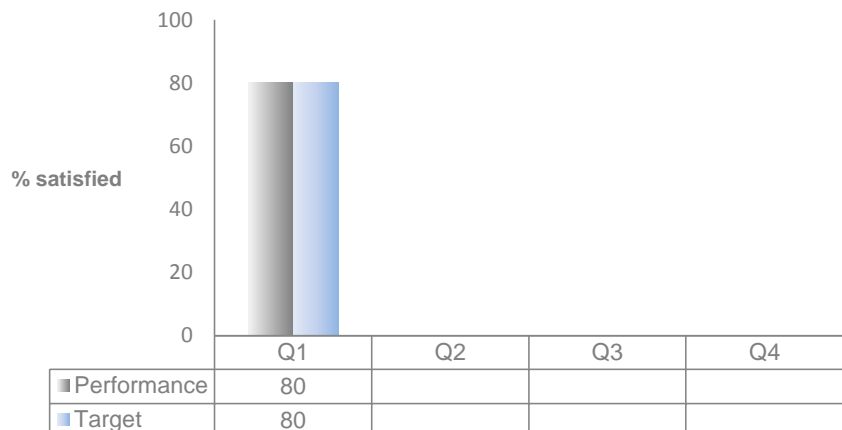
% satisfied  
March 2016



80

% satisfied  
Target for March 2016

Satisfaction with learning disability and autism care and support services

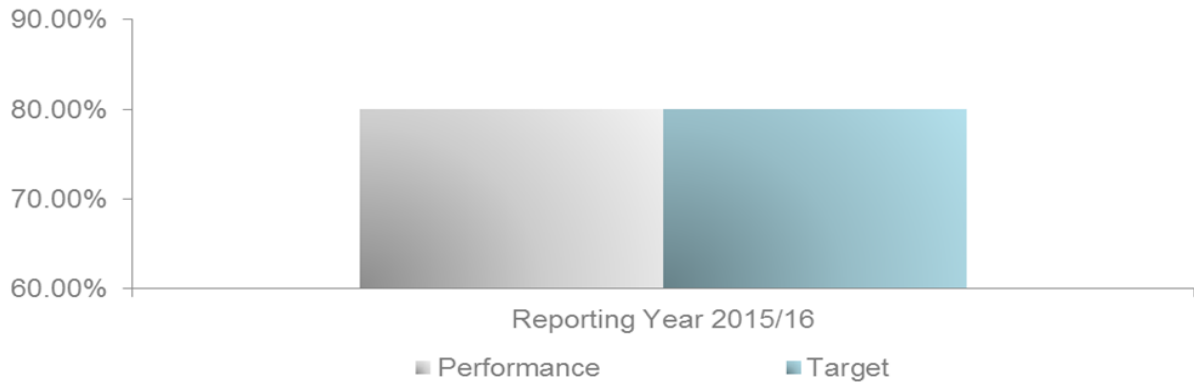


### About the latest performance

This is an annual Adult Social Care Outcome Framework (ASCOF) measure from the statutory Adult Social Care Survey (ASCS) that is reported to the Health and Social Care Information Centre (HSCIC). However, for the purposes of measuring satisfaction for this strategy, the results of adults with Specialist Adult Services are reported separately. Despite a low response rate (although comparable with the previous year), there has been a good improvement in satisfaction rates.

### Further details

**Satisfaction with learning disability and autism care and support services**



	Reporting Year 2015/16
Performance	80.0%
Target	80.0%
Target 2016/17	81.0%

### About the target

Targets are based on trends and Chartered Institute of Public Finance and Accountancy (CIPFA) group averages.

### About the target range

This measure has a target range of +/- 5% based on tolerances used by Department of Health

### About benchmarking

Benchmarking data for this measure is not available





## Businesses Are Supported to Grow

Jobs created as a result of the Council's support

### Jobs created and safeguarded

Number of jobs created and safeguarded as a result of the Council's support.



Not achieved

1

Jobs

Quarter 1 June 2016

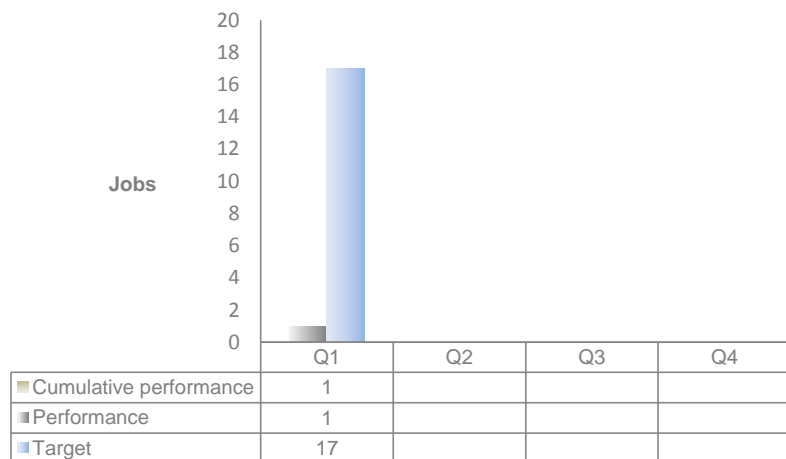


17

Jobs

Target for June 2016

Jobs created and safeguarded

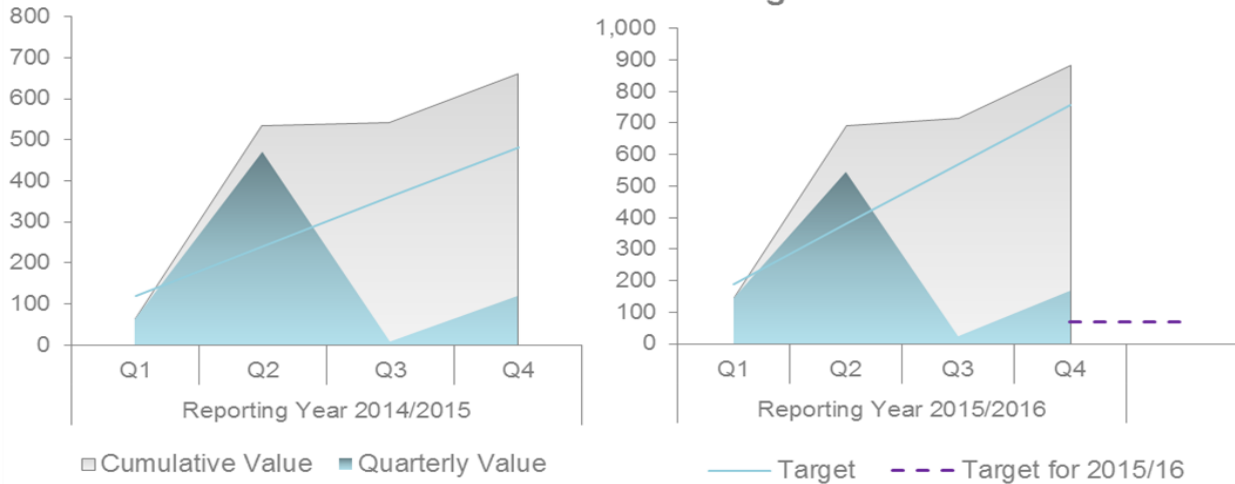


#### About the latest performance

We record jobs created/safeguarded when the post has been in place for 6 months, of which there has been 1 so far this year. From the direct business advice services that we operate we anticipate that businesses have created 250 jobs and these will be proved when the posts have been in existence for 6 months or longer. The year end forecast has been amended accordingly.

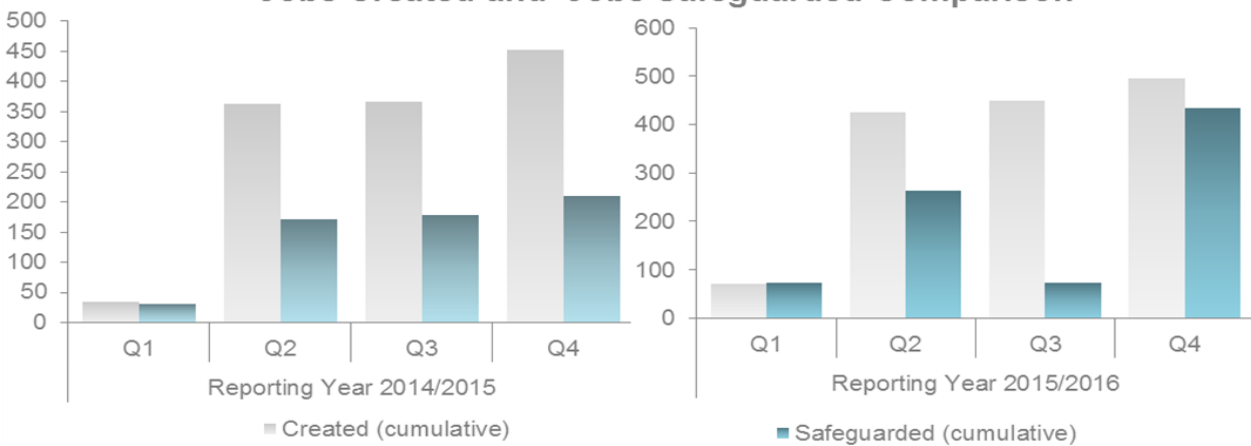
Further details

Jobs Created and Safeguarded



	Reporting Year 2014/2015				Reporting Year 2015/2016				Target 2016/17
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Cumulative Value	63	533	542	661	145	690	714	884	
Quarterly Value	63	470	9	119	145	545	24	170	
Target	121	242	363	482	190	380	570	758	70

Jobs Created and Jobs Safeguarded Comparison



	Reporting Year 2014/2015				Reporting Year 2015/2016			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Created (cumulative)	33	363	365	451	71	426	450	495
Safeguarded (cumulative)	30	170	177	210	74	264	74	434

About the target

The council commissions a series of programmes which help business leaders to grow their business. This includes the building of business sites and premises for selling or renting to businesses which are growing. We do this in order to create jobs in the county, and the jobs are counted in this target.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



## Businesses Are Supported to Grow

Jobs created as a result of the Council's support

### Businesses supported by the Council

Number of businesses who receive direct support and advice from services the Council commission.



Not achieved

123

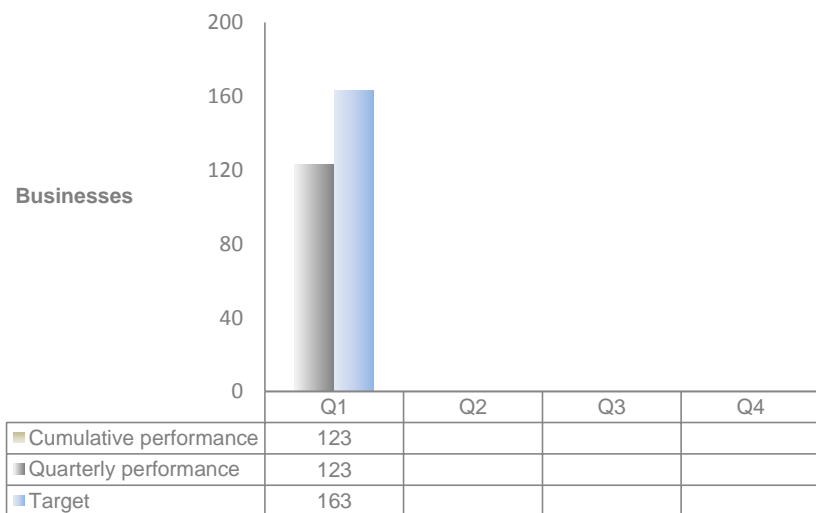
Businesses  
Quarter 1 June 2016



163

Businesses  
Target for June 2016

Businesses supported by the Council

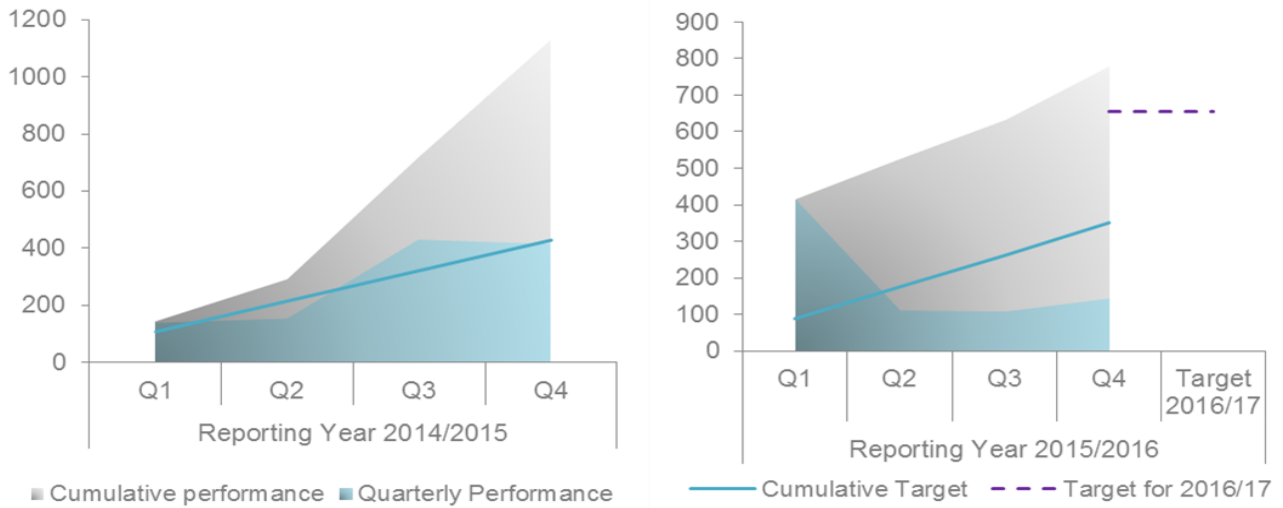


#### About the latest performance

Thirteen businesses were assisted by our Economic Development Investment team for the period between April to June. Through our Lincolnshire Business Growth Hub we supported an additional 110 businesses for 2 hours or more during the same period. The majority of the programmes ended in December 2015, with further European Rural Development Fund (ERDF) funded programmes expected to start later in the year. The delay to our bid, which is due to the slow government processes and uncertainty following the EU referendum vote, for additional funding for growth hub services means that we have not been able to extend the service - and therefore increase the number of businesses assisted to the Q1 target. We remain hopeful that the bid will be approved presently, and that the target will be achieved.

Further details

Businesses supported to improve their performance



	Reporting Year 2014/2015				Reporting Year 2015/2016				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Target 2016/17
<b>Cumulative performance</b>	137	286	715	1,127	415	525	634	779	
<b>Cumulative Target</b>	107.25	214.5	321.75	429	88	175	263	350	654
<b>Quarterly Performance</b>	137	149	429	412	415	110	109	145	

About the target

The council commissions a series of programmes which help business leaders to grow their business. The businesses who receive support will grow creating jobs and other opportunities (e.g. supply chain) and the number of businesses counted in this target.

About the target range

About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



## Businesses Are Supported to Grow

Jobs created as a result of the Council's support

## Qualifications achieved by adults

Number of qualifications achieved (Skills programmes, vocational training programmes, adult and community learning) through programme support by the council.



Achieved

117

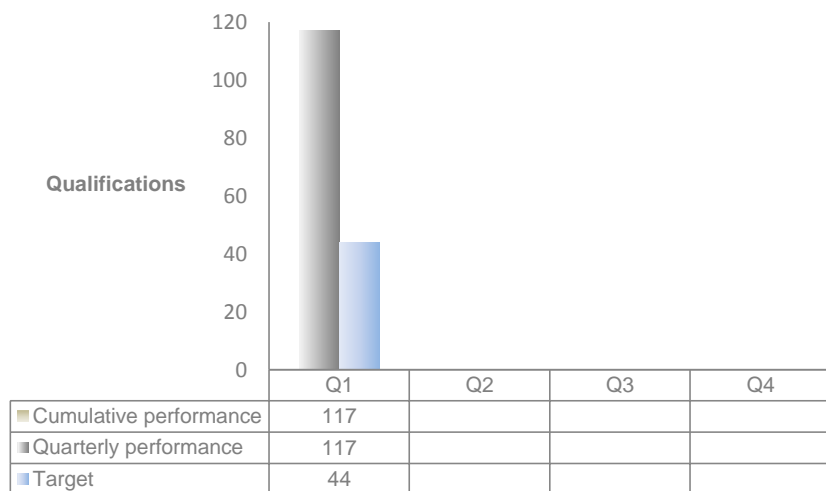
Qualifications  
Quarter 1 June 2016



44

Qualifications  
Target for June 2016

Qualifications achieved by adults

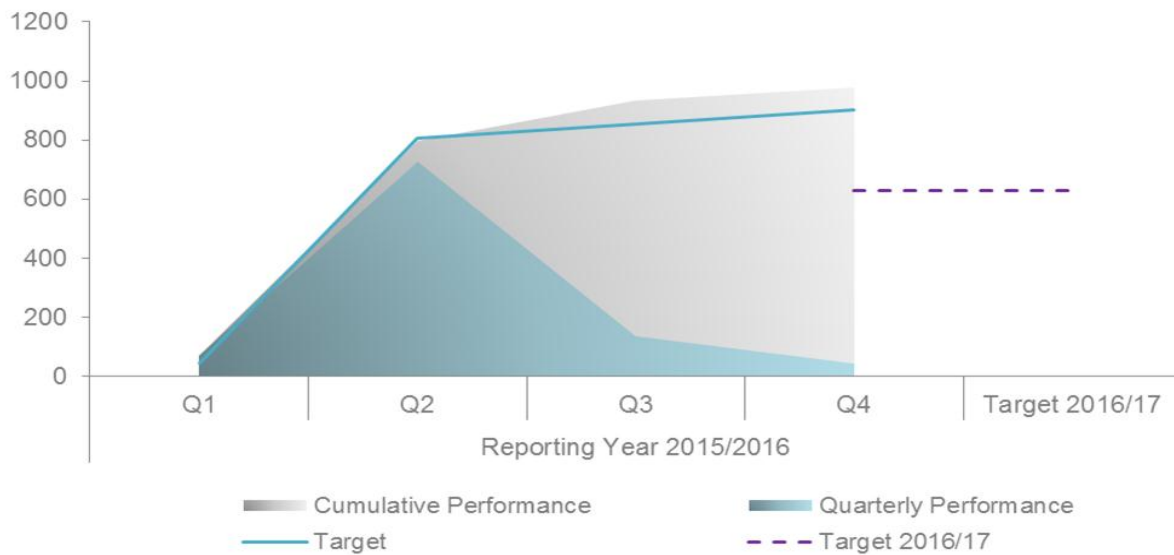


### About the latest performance

The qualifications are achieved through the Adult Learning programme, which includes some apprenticeships and traineeships. The 117 qualifications are comprised of; 31 Functional Skills - English, 15 Functional Skills - Maths, 59 First Aid, 1 BTECH L2 Personal & Social Development, 2 L3 Diplomas in Business Administration and 9 Skills for Employment & Further Learning qualifications.

## Further details

### Qualifications achieved by adults



	Reporting Year 2015/2016				
	Q1	Q2	Q3	Q4	Target 2016/17
<b>Cumulative Performance</b>	71	796	934	978	
<b>Quarterly Performance</b>	71	725	138	44	
<b>Target</b>	45	805	855	902	630

#### About the target

The council commissions a series of training schemes which help individuals to gain skills. These training schemes are focused on the skills that employers need. Employers can understand an individual's skills level by the qualification that they hold, hence the reason that we count the number of qualifications achieved.

#### About the target range

#### About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.



## Businesses Are Supported to Grow

Jobs created as a result of the Council's support

## Amount of external funding attracted to Lincolnshire

Amount of external funding attracted to Lincolnshire (including Greater Lincolnshire Local Enterprise Partnership and European Union funding programmes) by the council.



Achieved

**£918,661**

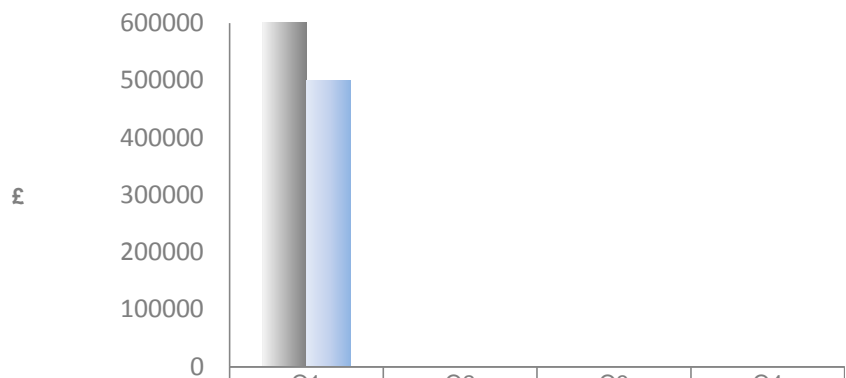
£  
Quarter 1 June 2016



**£500,000**

£  
Target for June 2016

Amount of external funding attracted to Lincolnshire



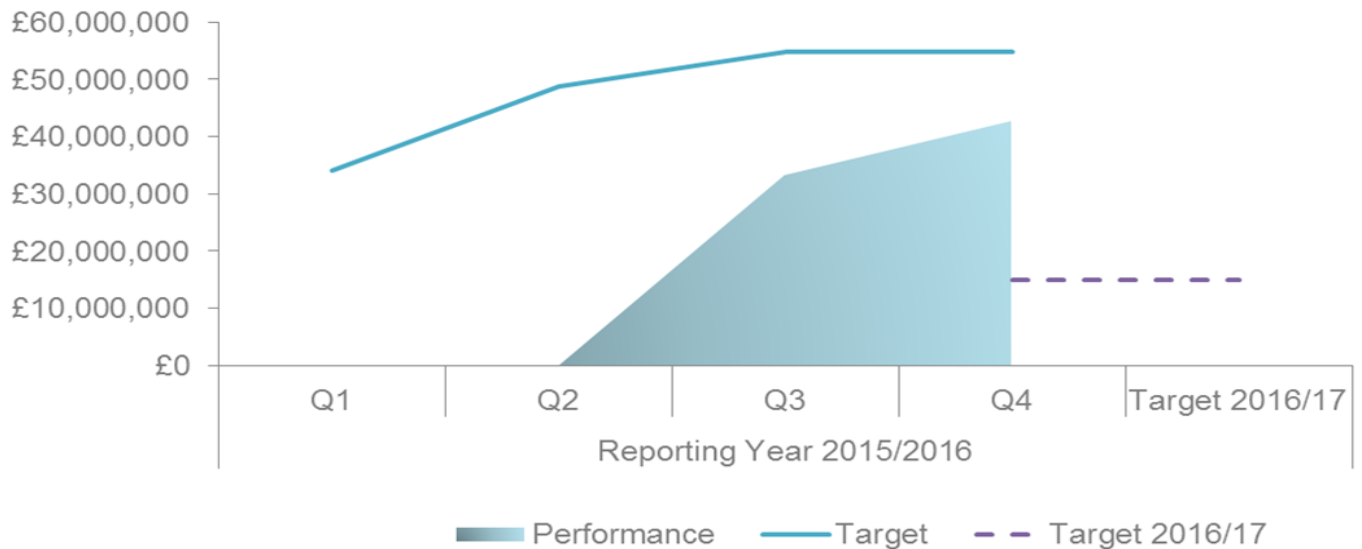
	Q1	Q2	Q3	Q4
Cumulative performance	918661			
Quarterly performance	918661			
Target	500000			

## About the latest performance

In the period from April to June 2016; three European Agricultural Fund for Rural Development (EAFRD) programmes were approved to a total grant value of £668,661.00. Managing Agents are not contracting with projects yet, but we have a number of European Rural Development Fund (ERDF) projects at their final approval state, with full application being submitted for both programmes by the end of the month. We have bid for Growth Deal funding which will be submitted to national government by 28 July 2016 with decisions on allocations expected in Quarter 3. There has been £250,000 of Growth Hub funding attracted in this quarter.

## Further details

### Amount of external funding attracted to Lincolnshire



	Reporting Year 2015/2016				
	Q1	Q2	Q3	Q4	Target 2016/17
<b>Performance</b>	-	-	33,400,000	42,877,794	
<b>Target</b>	34,000,000	48,800,000	54,800,000	54,800,000	15,000,000

## About the target







## About the target range






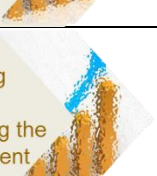
## About benchmarking

This measure is local to Lincolnshire and therefore is not benchmarked against any other area.






Appendix B Links to performance measures by service area

<p>Adult Care Frailty and long term conditions</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Adult frailty, long term conditions and physical disability</p> 
<p>Adult Care Learning disability, autism, mental health</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Specialist Adult Services</p> 
<p>Adult Care - Safeguarding</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a></p>	<p>Safeguarding Adults</p> 
<p>Alcohol Treatment</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Wellbeing</p> 
<p>Carers</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Carers</p> 
<p>Children – looked after children</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a></p>	<p>Children are safe and Healthy</p> 

Crime	<a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a>	Protecting the Public 
Domestic Abuse	<a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a>	Protecting the Public 
Early Years	<a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a>	Readiness for school 
Economy	<a href="http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx">http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx</a>	Sustaining and growing business and the economy 
Educational attainment	<a href="http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx">http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx</a>	Learn and Achieve 
Environment	<a href="http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx">http://www.research-lincs.org.uk/CBP-Businesses-page-final.aspx</a>	Protecting and Sustaining the Environment 

<p>Fires</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a></p>	<p>Protecting the Public</p> 
<p>Heritage</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Community Resilience and Assets</p> 
<p>Information Governance</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Resources-Final.aspx">http://www.research-lincs.org.uk/CBP-Resources-Final.aspx</a></p>	<p>How we do our business &amp; enablers to the business</p> 
<p>Libraries</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a></p>	<p>Community Resilience and Assets</p> 
<p>Looked After Children</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a></p>	<p>Children are safe and Healthy</p> 
<p>Property</p>	<p><a href="http://www.research-lincs.org.uk/CBP-Resources-Final.aspx">http://www.research-lincs.org.uk/CBP-Resources-Final.aspx</a></p>	<p>How we do our business &amp; enablers to the business</p> 

Public Health	<a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a>	Wellbeing 
Road Safety	<a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a>	Protecting the Public 
Trading Standards	<a href="http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx">http://www.research-lincs.org.uk/CBP-Communities-page-final.aspx</a>	Protecting the Public 
Voluntary and community groups	<a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a>	Community Resilience and Assets 
Young People - supported to reach their potential	<a href="http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx">http://www.research-lincs.org.uk/CBP-Wellbeing-page-final.aspx</a>	Readiness for Adult life 

**Open Report on behalf of Richard Wills, Director responsible for Democratic Services**

Report to:	<b>Overview and Scrutiny Management Committee</b>
Date:	<b>29 September 2016</b>
Subject:	<b>Overview and Scrutiny Work Programme</b>

**Summary:**

This item enables the Overview and Scrutiny Management Committee to consider both its own work programme and the scrutiny committee work programmes for 2016/17. The Committee is invited to consider and comment on the content of the work programmes.

**Actions Required:**

1. To consider and comment on the content of the Overview and Scrutiny Management Committee work programme, as set out at Appendix A.
2. To approve the work programmes from overview and scrutiny committees set out at Appendix B, or where it feels clarification on certain elements is required, to refer back to the relevant committee for further information prior to approval.
3. To consider and comment on the Working Group activity as set out at Appendix C to this report.
4. To comment on the work programmes in light of the Executive Forward Plan as set out at Appendix D.

**1. Background**

**Overview and Scrutiny Management Committee**

The Overview and Scrutiny Management Committee meets on a monthly basis. Each agenda includes the following items: -

- Call ins (if required)
- Councillor Call for Action (if required)
- Overview and Scrutiny Management Committee Work Programme.
- Scrutiny Committee Work Programmes
- Summary of any Task and Finish Group and Working Group activity

The work programme for this Committee is set out in Appendix A. The Overview and Scrutiny Management Committee is invited to consider and comment on the content of this programme.

### **Scrutiny Committee Work Programmes**

The work programme for each scrutiny committee is set out at Appendix B for consideration. These documents provide Members with a key opportunity to manage the work programme of all scrutiny committees.

### **Committee Working Group Activity**

Overview and Scrutiny Committees may establish informal working groups, which usually meet on one or two occasions, usually to consider matters in greater detail, and then to put their proposals to Committee. Details of Working Group activity is set out at Appendix C.

### **Executive Forward Plan**

The Executive Forward Plan of key decisions to be taken from 3 October 2016 is set out at Appendix D. This is background information for the Committee's consideration to ensure that all key decisions are scrutinised by the relevant scrutiny committee.

## **2. Conclusion**

That consideration is given to the content of this report.

## **3. Consultation**

### **a) Policy Proofing Actions Required**

This item does not require Policy Proofing.

## **4. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Overview and Scrutiny Management Committee Work Programme
Appendix B	Scrutiny Committee Work Programmes
Appendix C	Task and Finish Group and Working Group Activity
Appendix D	Executive Forward Plan

## **5. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, who can be contacted on 01522 552840 or by e-mail at [nigel.west@lincolnshire.gov.uk](mailto:nigel.west@lincolnshire.gov.uk)

**OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE****WORK PROGRAMME**

<b>29 September 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Devolution	George Spiteri Devolution Programme Manager	Pre-Decision Scrutiny (Leader Decision between 20 October 2016 and 4 November 2016)
Budget Monitoring Report 2016/17	David Forbes, County Finance Officer	Pre-Decision Scrutiny (Executive Decision on 4 October 2016)
2016/17 Council Business Plan Quarter 1	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Verbal Update on Review of Scrutiny Working Group	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>27 October 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Broadband Update	Steve Brookes Lincolnshire Broadband Programme Manager	Performance Scrutiny
Developing a Model for the Charging of LCC Services to Schools – Update on Individual Charges for Services	James Sharples Senior Project Officer  Miriam Binsztok Senior Commissioning Officer	Status Report
Verbal Update on Review of Scrutiny Working Group	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>24 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Review of Financial Risk Assessment	David Forbes, County Finance Officer	Budget Scrutiny
2016/17 Council Business Plan Quarter 2	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Review of Scrutiny Working Group – Structure Change	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Review Activity
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>22 December 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>26 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Council Budget 2017/18	David Forbes, County Finance Officer	Budget Scrutiny
Revenue and Capital Budget Monitoring Report 2016/17	David Forbes, County Finance Officer	Pre-Decision Scrutiny (Executive Decision on 7 February 2017)
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>23 February 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA



<b>23 February 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
2016/17 Council Business Plan Quarter 3	Jasmine Sodhi Performance and Equalities Manager	Budget Scrutiny / Performance Scrutiny
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

<b>30 March 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Call-in (if required)		Call-in
Councillor Call for Action (if required)		CCfA
Overview and Scrutiny Work Programme	Nigel West, Head of Democratic Services and Statutory Scrutiny Officer	Status Report

**For more information about the work of the Overview and Scrutiny Management Committee please contact Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, on 01522 552840 or by e-mail at [nigel.west@lincolnshire.gov.uk](mailto:nigel.west@lincolnshire.gov.uk)**

**SCRUTINY COMMITTEE WORK PROGRAMMES****ADULTS SCRUTINY COMMITTEE**

Chairman: Councillor Hugo Marfleet  
 Vice Chairman: Councillor Rosie Kirk

<b>19 October 2016 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Service Developments for Carers	Jane Mason, County Manager, Carers  Representative from Carers First and Serco.	Update Report
Care Quality Commission Update	Deanna Westwood Inspection Manager, Care Quality Commission	Update Report
Delayed Transfers of Care	Lynne Bucknell, County Manager, Special Projects and Hospital Services  Nicola Tallent, Senior Engagement Officer, Healthwatch Lincolnshire	Status Report
Adult Care ICT Support	Judith Hetherington Smith, Chief Information and Commissioning Officer	Update Report
Customer Satisfaction for Adult Care	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny

<b>30 November 2016 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Sensory Impairment Service – Provider Perspective	Representatives from: <ul style="list-style-type: none"> <li>• Action on Hearing Loss</li> <li>• Lincoln and Lindsey Blind Society</li> <li>• South Lincolnshire Blind Society</li> </ul>	Status Report
Adult Care – Quarter 2 Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny

<b>30 November 2016 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Adult Care – Quarter 2 Budget Monitoring	Steve Houchin, Head of Finance, Adult Care	Budget Scrutiny
Minutes of the Safeguarding Scrutiny Sub Group Meeting – 28 September 2016	Catherine Wilman, Democratic Services Officer	Update Report

<b>11 January 2017 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Adult Social Care – Budget Proposals 2017-18	Steve Houchin, Head of Finance, Adult Care	Budget Scrutiny
Adults with Learning Disabilities – Items referred to in Local Account - Employment and Health Care	Justin Hackney, Assistant Director of Social Services – Specialist Adult Services	Status Report

**For more information about the work of the Adults Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at [simon.evans@lincolnshire.gov.uk](mailto:simon.evans@lincolnshire.gov.uk)**

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**

Chairman: Councillor John Hough  
 Vice Chairman: Councillor Ray Wootten

<b>21 October 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Educational Excellence Everywhere	Heather Sandy Chief Commissioner - Learning	Status Report
Sector Led Model for School Improvement – Update Report	Heather Sandy Chief Commissioner - Learning	Policy Development
Inclusive Lincolnshire Strategy – Six Monthly Update	Mary Meredith Service Manager – Inclusion	Policy Review
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report
Children's health services future model and commissioning plan (EXEMPT)	Charlotte Gray Team Manager Children's Commissioning	Pre-Decision Scrutiny (Executive Decision on 1 November 2016)
Open Select List for Placements (EXEMPT)	Amy Allcock Commissioning Officer  Mark Rainey Children's Commissioning Manager	Pre-Decision Scrutiny (Executive Councillor decision on 31 October 2016)

<b>25 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
The Future of the Music Service – Update	John O'Connor Children's Services Manager: Education Support	Pre-Decision Scrutiny (Executive Councillor decision on 9 December 2016)
Theme Performance: Quarter 2	Sally Savage Chief Commissioning Officer – Children's	Performance Scrutiny
Lincolnshire Safeguarding Boards Scrutiny Sub-Group Update	Cllr Ron Oxby Chairman of the Sub Group	Member Report
Centre for Public Scrutiny's Guide to Scrutinising Children's Safeguarding Arrangements – Key Scrutiny Questions for Safeguarding – Questions 8, 9, 13, 14	Janice Spencer Assistant Director – Children's (Safeguarding)	Performance Scrutiny
Additional Item		
Additional Item		

<b>20 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Budget Proposals 2017/18	Debbie Barnes Executive Director of Children's Services	Budget Scrutiny
Corporate Parenting Panel Update	Cllr David Brailsford Chairman of the Panel	Member Report
Outcomes from School Performance Working Group	Martin Smith Children's Services Manager - School Standards  Kieran Barnes Head of the Virtual School for Looked After Children	Member Report
Additional Item		
Additional Item		
Additional Item		

**For more information about the work of the Children and Young People Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at [Tracy.Johnson@lincolnshire.gov.uk](mailto:Tracy.Johnson@lincolnshire.gov.uk)**

## COMMUNITY AND PUBLIC SAFETY SCRUTINY COMMITTEE

Chairman: Councillor Chris Brewis

Vice Chairman: Councillor Linda Wootten

<b>02 November 2016</b> <b>Committee Room, NKDC, Sleaford – 10:30am</b> <b>Site Visit to Sleaford Library &amp; Heckington Community Hub</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Fire and Rescue – Statement of Assurance 2015 - 2016	Nick Borrill, Acting Chief Fire Officer	Annual Report
Lincolnshire Road Safety Partnership Update	Steven Batchelor, Lincolnshire Road Safety Partnership	Status Report
Domestic Abuse Update	Karen Shooter, County Domestic Abuse Manager	Update Report
Trading Standards Update – Responding to vulnerable victims and the black economy	Sara Barry, Safer Communities Manager	Update Report
Library Service Update & Meeting with Greenwich Leisure Limited	Tony McGinty, Consultant in Public Health	Update Report

<b>14 December 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Wellbeing Service Recommissioning Plan	Robin Bellamy, Wellbeing Commissioning Manager	Pre-Decision Scrutiny <b>Executive: 4 January 2017</b>
Update on the recruitment and retention of retained Firefighters	Nick Borrill, Acting Chief Fire Officer	Update Report
Lincolnshire Community Assistance Scheme (LCAS) Update	Nicole Hilton, Community Assets and Resilience Commissioning Manager	Status Report
Performance Report, Quarter 2 (1 July to 30 September 2016)	Mark Housley, County Officer Public Protection; Tony McGinty, Consultant in Public Health; Nick Borrill, Acting Chief Fire Officer	Performance Scrutiny
Neighbourhood Policing update	Mark Housley, County Officer Public Protection	Update Report

<b>25 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
'Meet and Greet' Session with the new supplier of the Community Substance Misuse Treatment Services	Tony McGinty, Consultant in Public Health	Workshop
Revenue and Capital Budget Proposals 2017/18	Michelle Grady, Assistant Head of Finance	Budget Scrutiny
Update on Bespoke Business Advice Provided by Trading Standards	Sara Barry, Safer Communities Manager	Policy Review
Community Safety - Sexual Violence Update	Sara Barry, Safer Communities Manager	Update Report

**For more information about the work of the Community and Public Safety Scrutiny Committee please contact Daniel Steel, Scrutiny Officer, on 01522 552102 or by e-mail at [daniel.steel@lincolnshire.gov.uk](mailto:daniel.steel@lincolnshire.gov.uk)**

**ECONOMIC SCRUTINY COMMITTEE**

Chairman: Councillor Tony Bridges  
 Vice Chairman: Councillor Chris Pain

<b>18 October 2016 – 10.30am</b>		
<b><i>National Centre for Food Manufacturing, Holbeach</i></b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
South Lincolnshire Food Enterprise Zone – Scheme Appraisal	Simon Wright Principal Officer - Regeneration	Policy Development
LCC and Department of Work and Pensions Joint Working	Michelle Simpson Department of Work and Pensions (DWP)	Status Report
Adult Learning Programme and its Contribution to Economic Development	Thea Croxall Principal Commissioning Officer (Learning)	Policy Development

<b>29 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Lincoln Science and Innovation Park including the new Boole Technology Centre	Tom Blount Director of the Lincoln Science and Innovation Park	Status Report
Tourism Review Update and Historic Lincoln Plans for 2017 (Commemoration of Battle of Lincoln Fair etc)	Mary Powell Commissioning Manager (Tourism)	Update Report
Theme Performance: Quarter 2	Justin Brown Enterprise Commissioner	Performance Scrutiny
Single Local Growth Fund Accountable Body Progress Report	Linsay Hill Pritchard Principal Commissioning Officer (Accountable Body)	Performance Scrutiny
Impact of Transportation on Maximising Economic Growth (ITMEG) Update	Andy Gutherson County Commissioner for Economy and Place	Scrutiny Review Activity
Place Marketing – Update	Ruth Carver Commissioning Manager (LEP)	Update Report



<b>10 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Budget Proposals for 2017/18	Andy Gutherson County Commissioner for Economy and Place  Michelle Grady Assistant Head of Finance	Budget Scrutiny
Training to Fill Hard-to-fill Vacancies (Progress with ESF opt-ins etc)	Clare Hughes Principal Commissioning Officer (LEP)	Status Report
Fund of Funds Update and Next Steps	Samantha Harrison Commissioning Manager (Enterprise)	Update Report
LCC Investor Promotion Activity	Jill McCarthy Principal Officer Growth	Policy Development

**For more information about the work of the Economic Scrutiny Committee please contact Tracy Johnson, Senior Scrutiny Officer, on 01522 552164 or by e-mail at [Tracy.Johnson@lincolnshire.gov.uk](mailto:Tracy.Johnson@lincolnshire.gov.uk)**

**ENVIRONMENTAL SCRUTINY COMMITTEE**  
**FLOOD AND DRAINAGE MANAGEMENT SCRUTINY COMMITTEE**

Chairman: Councillor Lewis Strange  
Vice Chairman: Councillor Mrs Victoria Ayling

<b>14 October 2016</b> <b>Environmental Scrutiny Committee</b> <b>Lincoln Energy from Waste (EfW) Facility, Whisby Rd, Lincoln</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Performance Report, Quarter 1 (1 April to 30 June 2016)	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
Lincolnshire Minerals and Waste Local Plan: Site Locations Document (Pre-Submission Draft)	Neil McBride, Planning Manager	Pre-Decision Scrutiny <b>Executive: 01 November 2016</b>
Carbon Management Plan Annual Report	Douglas Robinson, Sustainability Team Leader	Update Report
Household Waste Recycling Centres Update	Sean Kent, Group Manager Environmental Services	Update Report
Environmental Services Sites Strategy	Chris Miller, Team Leader, Countryside Services	Status Report
The Implementation of the Public Rights of Way sections of the Deregulation Act 2015	Chris Miller, Team Leader, Countryside Services	Status Report

<b>02 December 2016</b> <b>Environmental Scrutiny Committee</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Performance Report, Quarter 2 (1 July to 30 September 2016)	Sean Kent, Group Manager Environmental Services	Performance Scrutiny
Water Recycling Centres Update	Brian Kane, Regional Treatment Manager (Anglian Water)	Update Report
Update on English Coastal Path	Chris Miller, Team Leader – Countryside Services	Update Report

<b>09 December 2016 Flood and Drainage Management Scrutiny Committee</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Insurance Industry Update (FLOOD RE Scheme)	Seth Williams, Head of Public Affairs, Association of British Insurers	Status Report
Investigations held under Section 19 of the Flood and Water Management Act 2010	Mark Welsh, Flood Risk and Development Manager	Update Report
Environment Agency Update	Deborah Campbell, Flood and Coastal Risk Manager; (Environment Agency)	Update Report

**For more information about the work of the Environmental Scrutiny Committee & Flood and Drainage Management Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at [daniel.steel@lincolnshire.gov.uk](mailto:daniel.steel@lincolnshire.gov.uk)**

## HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE

Chairman: Councillor Mrs Christine Talbot

Vice Chairman: Councillor Chris Brewis

<b>26 October 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Lincolnshire Partnership NHS Foundation Trust – Update on Response to Care Quality Commission Report	John Brewin, Chief Executive, Lincolnshire Partnership NHS Foundation Trust	Update Report
Lincolnshire East Clinical Commissioning Group - Update	To be confirmed.	Update Report
Making Arrangements for Winter Resilience 2016/17	To be confirmed	Update Report
Dental Services Contracts in Lincolnshire	Jane Green, Assistant Contract Manager, Dental and Optometry, NHS England – Midlands and East (Central Midlands)	Status Report

<b>23 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Joint Health and Wellbeing Strategy – Annual Assurance Report	David Stacey, Programme Manager – Strategy and Performance, Lincolnshire County Council  Alison Christie, Programme Manager – Health and Wellbeing, Lincolnshire County Council	Update Report
United Lincolnshire Hospitals NHS Trust - Pharmacy Services	Colin Costello, Director of Pharmacy and Medicines Optimisation, United Lincolnshire NHS Trust	Update Report
Queen Elizabeth Hospital, King's Lynn, General Status Report	To be confirmed	Status Report

<b>21 December 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Lincolnshire West Clinical Commissioning Group Update	Sarah Newton, Chief Operating Officer, Lincolnshire West Clinical Commissioning Group	Status Report
Lincolnshire Sustainability and Transformation Plan / Lincolnshire Health and Care – Consultation	To be confirmed	Consultation

Items to be programmed

- Reducing Obesity in Adults and Children
- Dementia and Neurological Services
- South West Lincolnshire CCG Update
- South Lincolnshire CCG Update
- Reducing Alcohol Harm in Lincolnshire - Update on Services Report (*No earlier than January 2017*)
- St Barnabas Hospice (*Feb 2017*)
- Butterfly Hospice

**For more information about the work of the Health Scrutiny Committee for Lincolnshire please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at [Simon.Evans@lincolnshire.gov.uk](mailto:Simon.Evans@lincolnshire.gov.uk)**

## HIGHWAYS AND TRANSPORT SCRUTINY COMMITTEE

Chairman: Councillor Michael Brookes  
Vice Chairman: Councillor Andrew Hagues

<b>24 October 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Network Rail Engagement Session	Gary Walsh, Area Director - Network Rail; John Clark, Infrastructure Maintenance Engineer; Ashley Jackson, Operations Manager	Status Report
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report
Enhancing our Users' Experience	Satish Shah, Network Manager South	Update Report
Lincoln Eastern Bypass – Decision to award construction contract	Lee Rowley, Senior Project Leader - Major Schemes	Pre-Decision Scrutiny <b>Executive: 01 November 2016</b>
Update to the Winter Maintenance Plan	David Davies, Principal Maintenance Engineer	Pre-Decision Scrutiny <b>Executive Councillor: 01 November 2016</b>

<b>28 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Performance Report, Quarter 2 (1 July to 30 September 2016)	Paul Rusted, Infrastructure Commissioner	Performance Scrutiny
Street Lighting Transformation Project Update	Richard Hardesty, Senior Project Leader	Update Report
Winter Maintenance Update	David Davies, Principal Maintenance Engineer	Update Report
CCTV Pilot Scheme for Parking enforcement outside schools update	Matt Jones, Parking Services Manager	Update Report
Future Service Delivery Update	Paul Rusted, Infrastructure Commissioner	Update Report

<b>23 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Revenue and Capital Budget Proposals 2017/18	Michelle Grady, Head of Finance	Budget Scrutiny
Major Schemes Update	Paul Rusted, Infrastructure Commissioner	Update Report

**For more information about the work of the Highways and Transport Scrutiny Committee please contact Daniel Steel, Scrutiny Officer on 01522 552102 or by e-mail at [daniel.steel@lincolnshire.gov.uk](mailto:daniel.steel@lincolnshire.gov.uk)**

## VALUE FOR MONEY SCRUTINY COMMITTEE

Chairman: Councillor Mrs Angela Newton

Vice Chairman: Councillor Mrs Jackie Brockway

<b>22 November 2016</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Rose House - Heritage Building Report	Paul Wheatley, Group Manager Economic Development	Pre-Decision Scrutiny <b>Executive: 6 December 2016</b>
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny
Workforce Strategy Update	Fiona Thompson, Service Manager - People	Status Report
Voice of the Customer Annual Feedback Report	Daniel Taylor, Client Lead, Customer Services Centre	Status Report
Treasury Management Performance Quarter 2 (1 July to 30 September 2016)	Karen Tonge, Treasury Manager	Performance Scrutiny
One Public Estate Update	Kevin Kendall, County Property Officer	Status Report

<b>17 January 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Revenue and Capital Budget Proposals 2017/18	Claire Machej, Head of Finance (Corporate)	Budget Scrutiny
Housing Company Business Case Update	Kevin Kendall, County Property Officer	Status Report
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny

<b>28 February 2017</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Performance of the Corporate Support Services Contract	Judith Hetherington-Smith, Chief Information and Commissioning Officer	Performance Scrutiny

**For more information about the work of the Value of Money Scrutiny Committee please contact please contact Daniel Steel, Scrutiny Officer, on 01522 552102 or by e-mail at [daniel.steel@lincolnshire.gov.uk](mailto:daniel.steel@lincolnshire.gov.uk)**

## Task and Finish Group Review Activity

(as at 21 September 2016)

### Current Reviews

<b>Committee</b>	<b>Task &amp; Finish Group</b>	<b>Next Meeting(s)</b>	<b>Completion Date</b>

All completed review reports to be approved by parent scrutiny committee before consideration at a meeting of the County Council's Executive.



# Working Group Activity

(as at 21 September 2016)

Committee	Working Group	Meeting Date(s)	Notes (if Any)
Overview and Scrutiny Management Committee	Review of Scrutiny	29 September 2016 27 October 2016	The Working Group comprises Councillors R B Parker (Chairman), Mrs M J Overton MBE (Vice-Chairman), C J T H Brewis, Mrs J Brockway, A J Jesson, C E D Mair, Mrs A M Newton, and C L Strange.
Children and Young People Scrutiny Committee	School Performance	5 October 2016	The Working Group comprises Councillors D Brailsford, Mrs J Brockway, S R Dodds, J D Hough, Mrs H N J Powell and Mrs L A Rollings.
Children and Young People Scrutiny Committee	Safeguarding Children Focus Group	18 October 2016	Members of the Children and Young People Scrutiny Committee.
Flood and Drainage Management Scrutiny Committee	River Steeping	To Be Arranged. (Expected – January 2017)	The Working Group comprises Councillors C L Strange, A Bridges, M Brookes, C Pain, I G Fleetwood (West Lindsey District Council) as well as Eddie Poll, Chair of the Anglia (Northern) Regional Flood and Coastal Committee (RFCC)
Flood and Drainage Management Scrutiny Committee	Anglian Water and Statutory Consultee Planning Application Process	14 October 2016	The Working Group comprises Councillors C L Strange, A Bridges, M Brookes, C Pain and I G Fleetwood (West Lindsey District Council).  The Working Group will consider the need for Water Companies to be considered as a statutory consultee in planning application process.

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**FORWARD PLAN OF KEY DECISIONS FROM 03 OCTOBER 2016**

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I012109 <b>New!</b>	A153 Donnas Corner, Billinghamay	Open	Executive Councillor: Highways, Transport and IT  Between 29 Sep 2016 and 10 Oct 2016	Parish council, local member, divisional office	Report	Senior Project Leader (Major Schemes) Tel: 01522 782070 Email: steve.brooks@lincolnshire.gov.uk	All Divisions
I012107 <b>New!</b>	Thin Surface Replacement Package 2(2016)	Open	Executive Councillor: Highways, Transport and IT  Between 3 Oct 2016 and 18 Oct 2016	Lincoln City Council, local members, divisional office	Report	Senior Project Leader (Major Schemes) Email: steve.brooks@lincolnshire.gov.uk Tel: 01522 782070	Lincoln East; Lincoln North; Lincoln West; Nettleham and Saxilby
I012127 <b>New!</b>	Budget Monitoring Report 2016/17	Open	Executive  4 Oct 2016	Overview and Scrutiny Management Committee	Report	Chief Finance Officer Tel: 01522 553642 Email: david.forbes@lincolnshire.gov.uk	All Divisions
I010710	Future of the Heritage Services	Open	Executive  4 Oct 2016	Community and Public Safety Scrutiny Committee	Report	Community Assets and Resilience Commissioning Manager Tel: 01522 553786 Email: nicole.hilton@lincolnshire.gov.uk	All Divisions

**FORWARD PLAN OF KEY DECISIONS FROM 03 OCTOBER 2016**

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I011946	Open Select List for Placements in Children Services	Exempt	Executive Councillor: Adult Care, Health and Children's Services  31 Oct 2016	Representatives from Children in Care Council; Additional Needs Team; Looked after Children Team; Lincolnshire Leaving Care Service	Exempt Report	Senior Commissioning Officer Tel: 01522 552687 Email: amy.allcock@lincolnshire.gov.uk	All Divisions
I012112 <b>New!</b>	Rose House, Lincoln - Forward Strategy	Open	Executive  1 Nov 2016	Value for Money Scrutiny Committee	Report	Group Manager Economic Development Tel: 01522 550600 Email: paul.wheatley@lincolnshire.gov.uk	
I011797	Lincolnshire Minerals and Waste Local Plan: Site Locations Document (Pre-Submission Draft)	Open	Executive  1 Nov 2016	Widespread consultation carried out on an earlier version of the document including local members, district councils, parish councils, statutory and non-statutory consultees and general public; Environmental Scrutiny Committee	Report	Minerals and Waste Policy Team Leader Tel: 01522 554818 Email: adrian.winkley@lincolnshire.gov.uk	All Divisions
I011790	Children's health services future model and commissioning plan	Exempt	Executive  1 Nov 2016	Children's DMT; Informal Member Working Group; Children and Young People Scrutiny Committee	Exempt Report	Commissioning and Development Officer Tel: 01522 553783 Email: charlotte.gray@lincolnshire.gov.uk	All Divisions

**FORWARD PLAN OF KEY DECISIONS FROM 03 OCTOBER 2016**

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I011791	Wellbeing Service Re-commissioning	Open	Executive 4 Jan 2017	Community and Public Safety Scrutiny Committee	Report	Consultant in Public Health Tel: 01522 554229 Email: tony.mcginty@lincolnshire.gov.uk	All Divisions
I011794	Revenue and Capital Budget Monitoring Report 2016/17	Open	Executive 7 Feb 2017	Overview and Scrutiny Management Committee	Report	County Finance Officer Tel: 01522 553642 Email: david.forbes@lincolnshire.gov.uk	All Divisions
I011792	Review of Financial Performance Report 2016/17	Open	Executive 4 Jul 2017	Overview and Scrutiny Management Committee	Report	County Finance Officer Tel: 01522 553642 Email: david.forbes@lincolnshire.gov.uk	All Divisions

**FORWARD PLAN OF KEY DECISIONS FROM 03 OCTOBER 2016**

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**EXECUTIVE MEMBERS**

Councillor Name	Portfolio
Councillor M J Hill OBE (Leader of the Council)	Governance, Communications, Commissioning, Finance and Property
Councillor Mrs P A Bradwell (Deputy Leader)	Adult Care, Health and Children's Services
Councillor C J Davie	Development <i>(Economic Development, Environment, Planning and Tourism)</i>
Councillor R G Davies	Highways, Transport and IT
Councillor R A Shore	Waste and Recycling
Councillor Mrs S Woolley	NHS Liaison and Community Engagement
Councillor C N Worth	Culture and Emergency Services <i>(Libraries, Heritage, Culture, Registration and Coroners Service, Fire and Rescue and Emergency Planning)</i>
Councillor B Young	Community Safety and People Management <i>(Crime Reduction, Trading Standards, Equality and Diversity People Management and Legal)</i>